

# THE JA PCM KICK-OFF MEETING

14-15 January 2026



## 10:00 - 11:00 Welcome Session

Welcome by the Coordination

Marc Van den Bulcke, Head of the Belgian Cancer Centre, Sciensano (BE)

Video message from the Minister

Frank Vandenbroucke, Deputy Prime Minister and Minister of Social Affairs and Public Health of Belgium

Introduction by HaDEA representative

Nadia Elhaggagi, Acting Head of Unit, EU4Health HaDEA.A.1, HaDEA

Introduction by DG RTD representative

Carmen Laplaza, Head of Unit, RTD.D.2, DG RTD

WP1: Project Vision & Objectives & Introduction Round

Els Van Valckenborgh, Cancer Centre, Sciensano (BE)

Nancy Frédérickx, Cancer Centre, Sciensano (BE)



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Nancy Frédérickx, Cancer Centre, Sciensano (BE)

*Kick-off Joint Action Personalised Cancer Medicine*

*January 14th, 2025, Brussels*

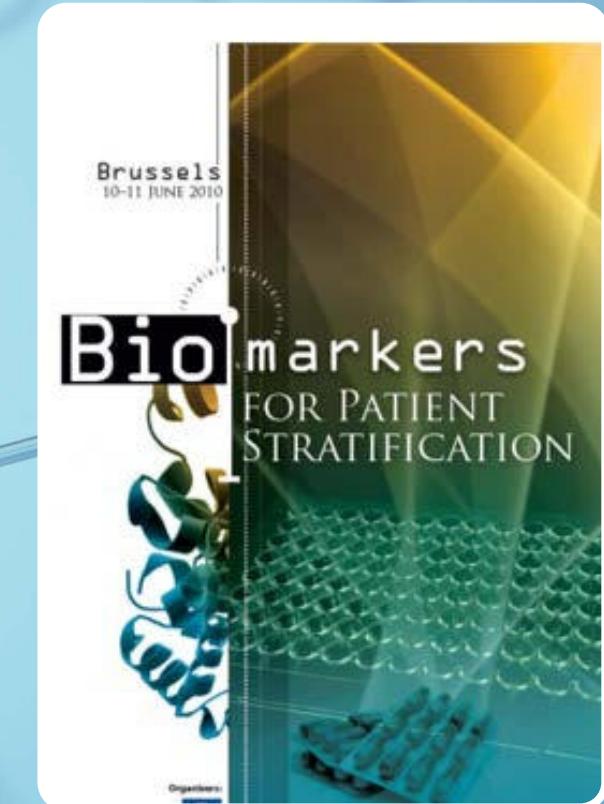
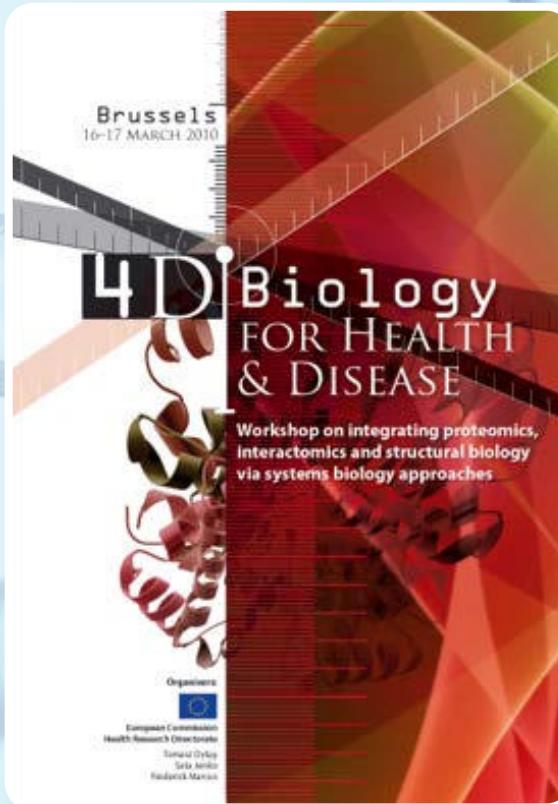
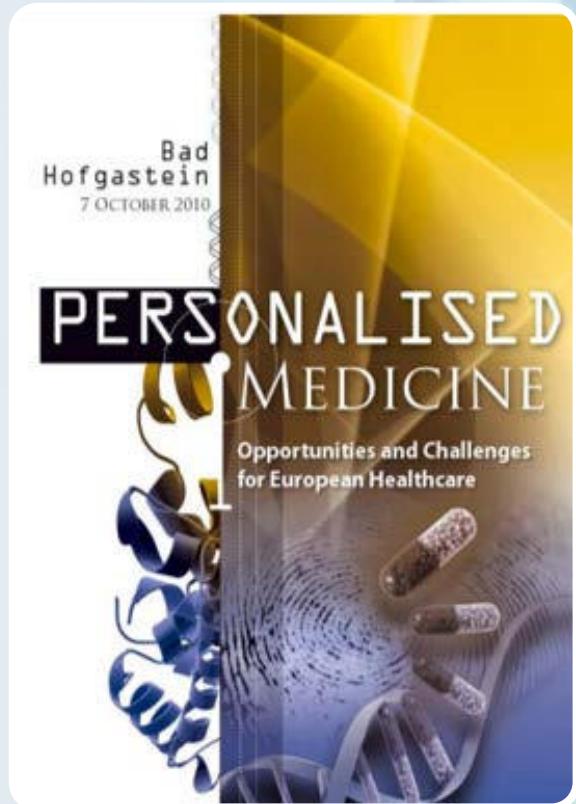
**E U R e s e a r c h & I n n o v a t i o n**  
on  
**Personalised  
Medicine**



**Carmen LAPLAZA SANTOS**

*Head of Unit Health Innovation Ecosystems  
DG Research and Innovation, European Commission*

# How it all started... in 2010



# EU support for personalised medicine

## POLITICAL PUSH

EU Council conclusions  
of 7 December 2015  
([15054/15](#))

## COOPERATION

Facilitation of several new initiatives  
and knowledge transfer  
(e.g. 1+ Million Genomes,  
International Consortium on  
Personalised Medicine - ICPeMed),  
International Rare Diseases  
Research Consortium (IRDiRC))

## FUNDING

R&I Framework Programmes  
FP7, Horizon 2020,  
Horizon Europe, IMI/IMI2/IHI,  
EU4Health, Digital Europe, ...

## LEGISLATION

Proposals for new legal acts on data  
(European Health Data Space, AI Act,  
Data Governance Act, Data Act) and  
review of existing legal acts (e.g.  
pharma package, orphan medicines,  
HTA, biotech act, medical devices,...)



# EU-wide funding schemes and research initiatives supporting personalised medicine



1+MillionGenomes

ERA PerMed



ERDERA  
European Rare Diseases  
Research Alliance



# Partnerships for co-funding personalised medicine research

## ERA PerMed 2017-2023

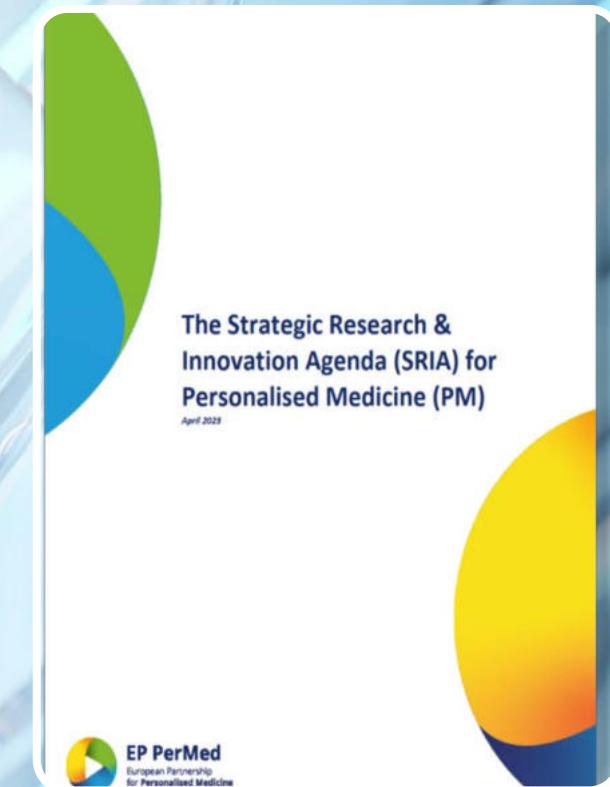
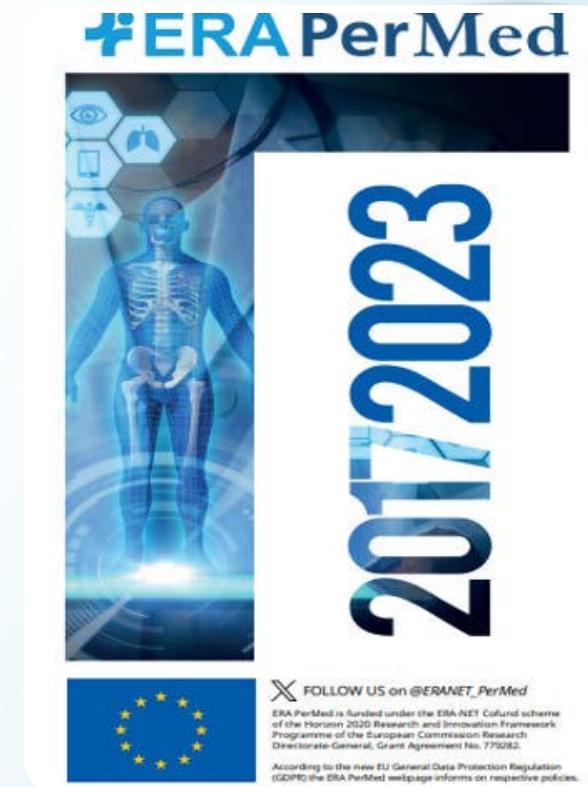
23 partners from 23 countries

>EUR 140 million

## EP PerMed 2023 –

>50 partners

>EUR 300 million



# Horizon 2020 complementary actions supporting IC PerMed

## HEcoPerMed

Healthcare- and pharma-economic models in support of the International Consortium for Personalised Medicine

## EULAC-PerMed

Widening EU-CELAC policy and research cooperation in Personalised Medicine

## IC2PerMed

Integrating China in the International Consortium for Personalised Medicine

## SAPHIRE

Securing Adoption of Personalised Health in REgions

## SINO-EU-PerMed

Widening Sino-EU policy and research cooperation in Personalised Medicine

## ICPerMed Secretariat

Secretariat for the International Consortium for Personalised Medicine

## REGIONS4PERMED

Interregional coordination for a fast and deep uptake of Personalised Health

## PERMIT

PERsonalised MedicIne Trials

## EU-Africa PerMed

Building links between Europe and Africa in Personalised Medicine



# Increased political attention – Council presidencies



## SWEDISH PRESIDENCY

“Life sciences - The era of personalised medicine”

Stockholm, 26-27 June  
2023



## SPANISH PRESIDENCY

“Genomics-based health strategies: towards personalised and precision medicine”

Valencia, 5-6 October 2023



## BELGIAN PRESIDENCY

“The convergence of technologies enabling R&I for the healthcare of the future”

Brussels, 28-29 May 2024



# National law on personalised medicine

- On May 24, 2023, the Romanian President has promulgated a law **supplementing the earlier Law for patients' rights** no 46/2003
- The bill introduces two new articles, **defining personalised medicine and introducing personalised medicine as **the right of every patient****
- Ensuring **fair access of patients to personalised medicine** (to personalised treatments and to personalised prevention services)
- Creating the framework for the **implementation of new technologies** including new drugs



# From research project to implementation?

How can we move from interesting research results to practical implementation for better health outcomes?



# From research project to implementation?

EU-funded project demonstrates the clinical utility of pre-emptive pharmacogenetic testing

## Setup

- Clinical study to test personalised drug prescribing and dosing, based on DNA sequencing data
- Analysis of 39 drugs, against the panel of 12 genes and 50 types of genetic variants
- Almost 7000 patients sequenced and tested in real-life healthcare
- Piloted in seven countries: Austria, Greece, Italy, the Netherlands, Slovenia, Spain, UK
- Several therapeutic areas: general medicine, oncology, cardiology, psychiatry...
- Project coordination: Leiden University Medical Center (prof. Henk-Jan Guchelaar)

## Findings

- Patients experience **30% fewer side effects** when drug dosing is tailored to patient's DNA sequence
- Drug prescription based on DNA sequencing is feasible across European healthcare systems
- Need for wide-scale implementation in healthcare



15 million EUR budget



2016-2021



22 partners



**safety-code**  
The Medication Safety Code initiative

What is it?  
The Medication Safety Code on the left represents a patient-specific genetic profile regarding important pharmacogenes.

How does it work?  
After scanning the QR code (e.g. with a smartphone), you are led to a website that displays patient-specific drug dosing recommendations.

www.safety-code.org

Laboratory contact  
+0123456789  
Some lab name  
Some street name 123/45  
1234 Some city name

**safety-code**  
The Medication Safety Code initiative

Name: Jane Doe  
Date of birth: 01.02.1934

Gene, status	Critical drug substances (modification recommended!)
CYP2C19 Poor metabolizer	Clopidogrel, Sertraline
CYP2D6 Ultrarapid metabolizer	Amitriptyline, Aripiprazole, Clomipramine, Codeine, Doxepin, Haloperidol, Imipramine, Metoprolol, Nortriptyline, Paroxetine, Propafenone, Risperidone, Tamoxifen, Tramadol, Venlafaxine
TPMT Poor metabolizer	Azathioprine, Mercaptopurine, Thioguanine
Other genes Not actionable	ABCB1, ADRB1, BRCA1, COMT, CYP1A2, CYP2A6, CYP2B6, CYP2C9, CYP3A4, CYP3A5, DPYD, G6PD, HMGCR, P2RY12, SULT1A1, UGT1A1, VKORC1

Date printed: 15.03.2016  
Card number: 0000001

U-PGx | Ubiquitous Pharmacogenomics



# Pharmacogenomics - multistakeholder workshop



Recommendations and next steps:

- additional regulatory action
- facilitating uptake in health care
- leverage genomic and real world data
- increase impact of project results

Summary and presentations at EMA homepage and  
**Article in Nature Reviews Drug Discovery 21  
Nov 2025:**

[Joint EC/HMA/EMA multi-stakeholder workshop on  
pharmacogenomics | European Medicines Agency \(EMA\)](#)

[Advancing pharmacogenomics in medicines regulation and  
clinical practice: a call for collaborative action](#)



# A driver for personalised medicine development - cancer

EU Cancer mission's unique approach: connect R&I and care, engage with citizens in projects and other activities, create project clusters, focus on end-users, work across sectors

## PANCAID

Develop a composite blood multi-marker panel that is sensitive and specific enough to detect **Pancreatic Ductal Adenocarcinoma** via a blood draw at earlier stages than current diagnostic measures – patients benefit from more personalized screening

## ONCOSCREEN

Personalised Risk Stratification methodology for colorectal cancer

## SANGUINE

A minimally-invasive, fast, cost-effective, patient centric, highly sensitive screening and monitoring tool for **blood cancers** using detection technology that combines several types of epigenetic biomarkers

## 17 Pragmatic Clinical Trial Projects Testing Better Diagnostic and Treatment Interventions (and more to come)

### SAGITTARIUS

**Liquid biopsy (LB)**, a new innovative assay for detecting the circulating tumor DNA (ctDNA) in the blood, to **personalize the post-surgical care** of patients with loco-regional **stage III** and high-risk **stage II** colon cancer (LRCC)

### PRIME-ROSE

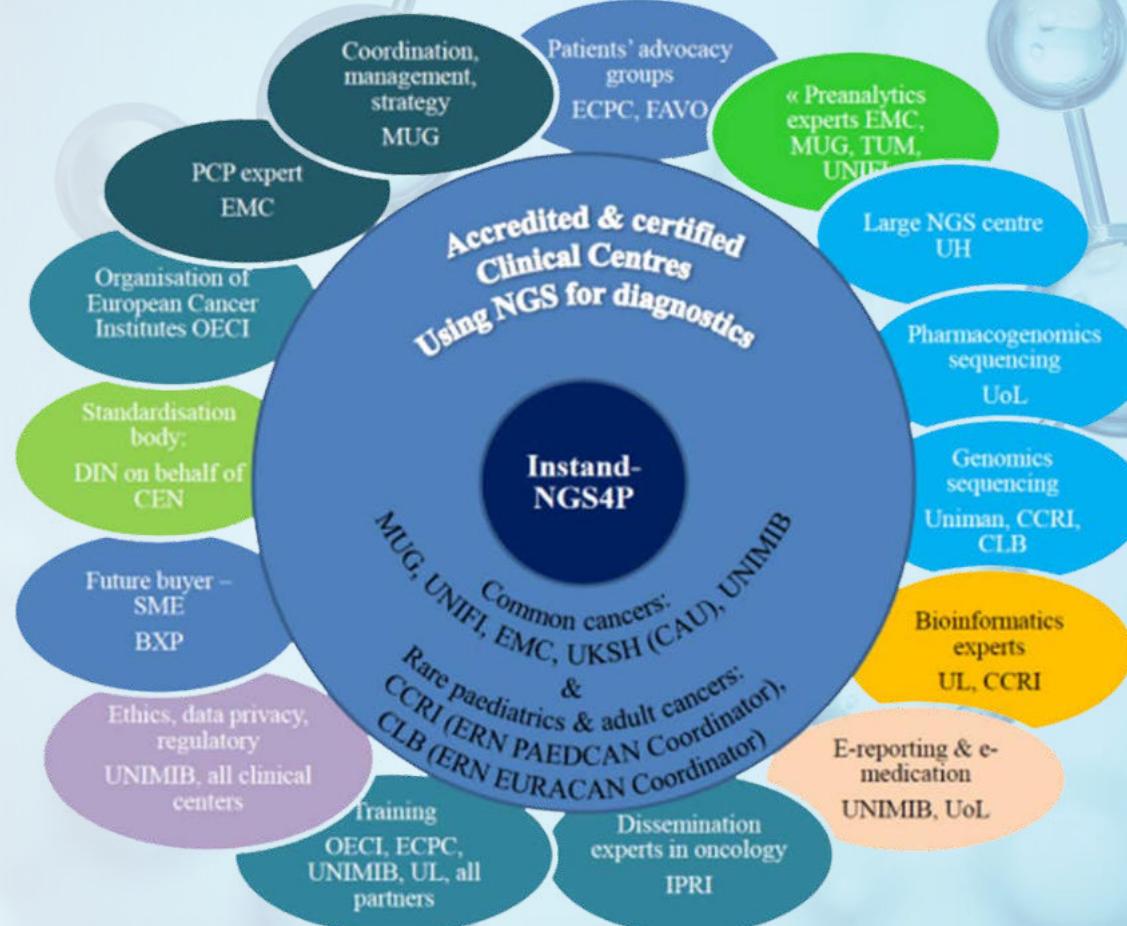
Access to affordable **Precision Cancer Medicine (PCM)** that prolongs life at the best quality possible for all cancer patients

### MONALISA

A SIOPEN pragmatic clinical trial to **MONitor Neuroblastoma relapse with LIquid biopsy Sensitive Analysis**



# Pre-commercial procurement: Instand-NGS4P



<https://www.instandngs4p.eu/>

Integrated and Standardized NGS  
Workflows for Personalised Therapy  
Bringing together the demand and supply  
in healthcare



# A developing area: personalised prevention

- A Personalised Prevention Roadmap for healthcare, to support the definition and implementation of innovative, sustainable personalised strategies to prevent chronic diseases
- A mapping of the existing predictive biomarkers for chronic diseases with major burden in the EU:
  - in terms of analytical and clinical validity
  - but also in terms of clinical utility
- SRIA available on the project website



<https://www.prophetproject.eu/>



# Thank you!

#HorizonEU

<https://ec.europa.eu/horizon-europe>



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WP1: Project Vision & Objectives & Introduction Round

Els Van Valckenborgh, Cancer Centre, Sciensano (BE)

Nancy Frédérickx, Cancer Centre, Sciensano (BE)

# Any question?

→ [#JAPCM](https://Slido.com)

Or scan the code below:



# JA PCM

# KICK-OFF

14/15  
JANUARY  
2026

## Project Vision & Objectives

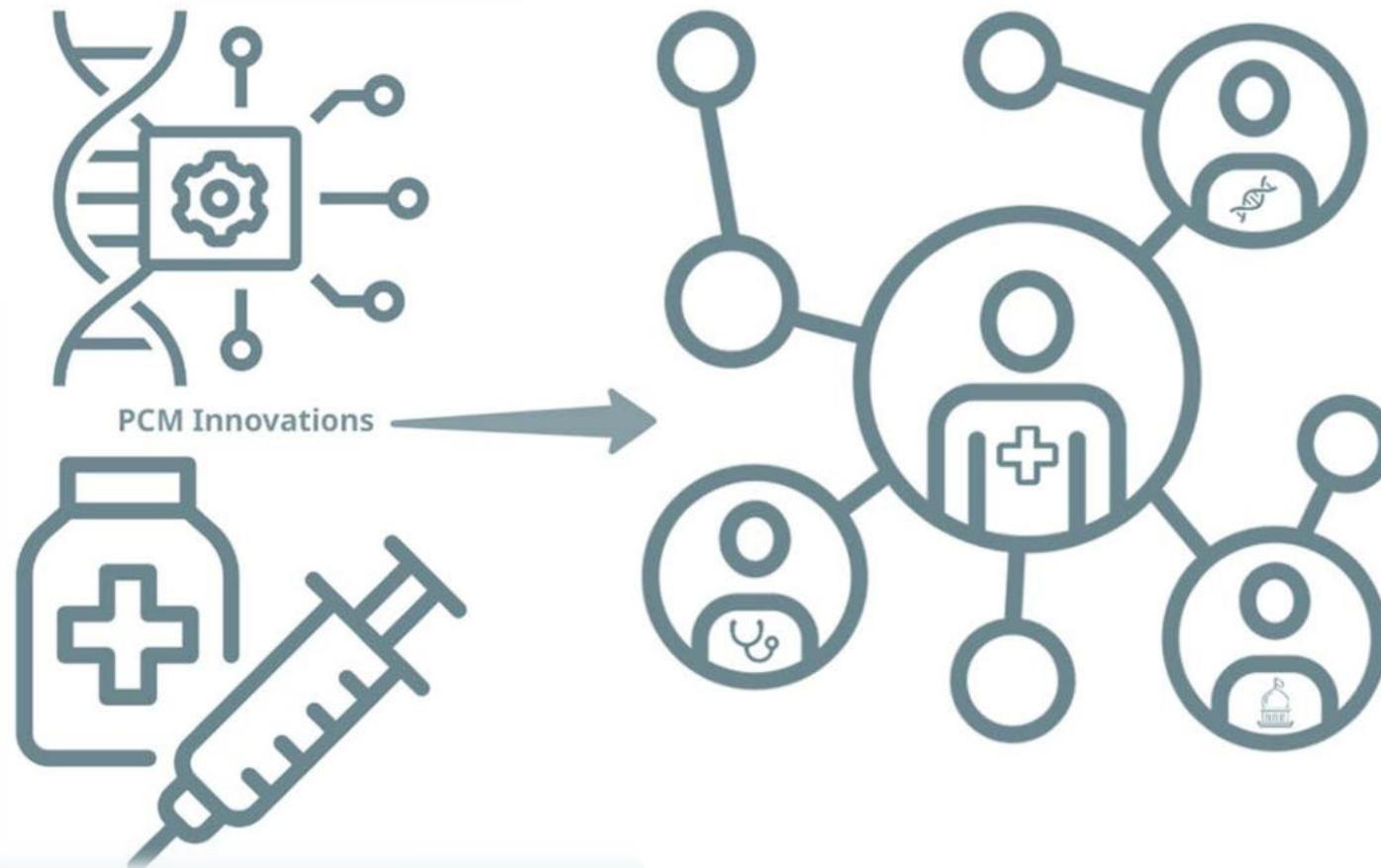
## Introduction

Els Van Valckenborgh & Nancy Frédérickx



Co-funded by  
the European Union





# JA Personalised cancer Medicine (JA PCM)

Timeline: Nov 2025 – Nov 2029

Funding: 31.6 Million € (80% EU contribution / 20% in kind)

Consortium:

- 29 Countries
- 145 Partners (45 Competent authorities (CA) & 100 Affiliated entities (AE))
- 6 Associated Partners (AP)

Medical Care Organisation	71
Research Organisation	41
Public & Governmental Organisation	32
Professional Network	5
Patient Organisation	2

Building on:



# MISSION & VISION

**The JA PCM aims to strengthen the personalised cancer medicine network across Europe**

- **Mission:** To leverage the potential of PCM within the EU by **increasing access to and knowledge of PCM in Europe**
- **Vision:** A comprehensive, **person-centred approach**, addressing multiple perspectives: from the healthy individual, to the cancer patient, to the survivors
- **Objectives:**

1

Ensure equitable access to PCM across the entire cancer pathway

2

Share data and best practices (e.g., digital tools, molecular diagnostics, liquid biopsy, molecular tumor board)

3

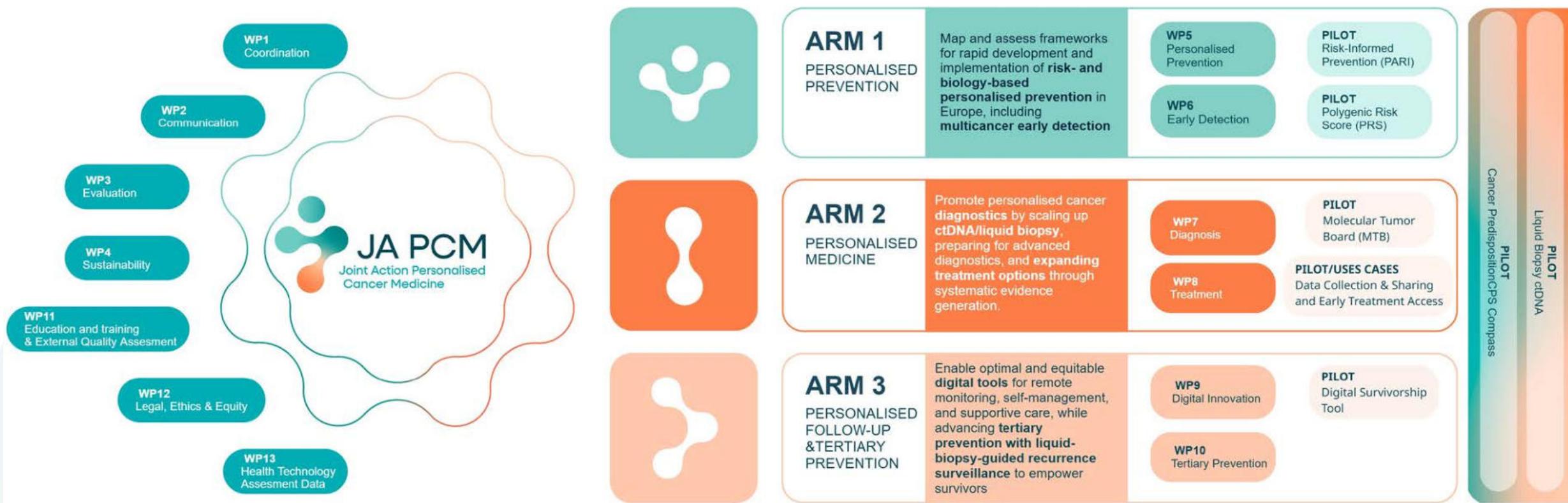
Build knowledge and capacity among healthcare professionals, patients, and the public

# EXPECTED IMPACT

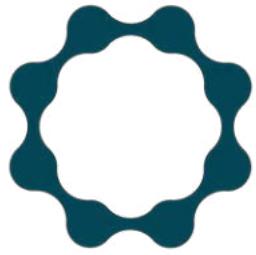
## Key Impacts on Stakeholders

- **Healthcare professionals & researchers** gain competence in PCM, improve diagnostic and treatment capabilities, and contribute to evidence generation and collaborative data sharing
- **Healthcare policymakers** can align national policies with EU PCM goals, use pilot evidence, and support more efficient, equitable healthcare systems, ultimately reducing the cancer burden across populations.
- **Cancer patients – Citizens** benefit from more personalised care, active involvement in decision-making, and improved outcomes, gain awareness of cancer prevention, and earlier access to risk assessment

# WORKPLAN



# TRANSVERSAL



Coordination (WP1)  
Communication (WP2)  
Evaluation (WP3)  
Sustainability (WP4)

WP3  
Lead

Healthcare Quality and Evaluation  
Agency of Catalonia (AQuAS),  
Spain



Rossana  
Alessandrello



Claudia  
Prats



Ramon  
Maspons

WP1  
Lead

Sciensano, Belgium



Marc  
Van Den Bulcke



Els  
Van Valckenborgh



Nancy  
Frédérickx

WP2  
Lead



Anouk  
Waeytens



An Catherine  
Hoang



Barthélémy  
Moreau de  
Lizoreux



Lieve  
Dessing



Pauline  
de Wurstemberger

WP4  
Lead

National Board of Health  
and Welfare, Sweden



Malin  
Eklund



Malin  
Berggrund

WP4  
colead

National Cancer Institute  
Luxembourg



Nikolai  
Goncarenko

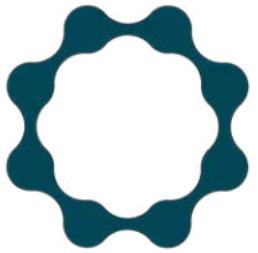


Amélie  
Gaignaux

WP2  
colead

National Hellenic  
Research Foundation,  
Greece

# TRANSVERSAL



Education and training and External Quality Assessment (WP11)  
Legal, Ethics & Equity (WP12)  
Data, Health Technology Assessment and Access (WP13)

WP11  
Lead

**Italian National Institute  
of Health, Italy**



Roberta  
De Angelis

WP12  
Lead

**Karolinska University Hospital, Sweden**



Frantzeska  
Papadopoulou



Eva  
Jolly



Katarina  
Risbecker

WP11  
colead

**University Medical Center  
Hamburg-Eppendorf,  
Germany**



Klaus  
Pantel



Simon  
Joosse

WP12  
colead

**Sciensano, Belgium**



Chloé  
Mayeur



Wannes  
Van hoof



Marlies  
Saelaert

WP13  
colead

**The Netherlands Cancer  
Institute, The Nederlands**



Valesca  
Retel



Lifang  
Liu



Wim  
Van Harten



Gerrit  
Meijer

WP13  
Lead

**Leiden University Medical  
Center, The Nederlands**



Sahar  
Barjesteh van  
Waalwijk van  
Doorn-Khosrovani



Floor  
de Jong



## Personalised Prevention (WP5) Early Detection (WP6) & Related Pilots

### ARM1 Lead

WP5  
Lead

Pilot 5  
Lead

Gustave Roussy, France

Suzette  
Delaloge

Maud  
Kamal

Lucie  
Veron



### ARM1 Co-Lead

WP6  
Lead

Pilot 5  
Colead

Pilot 6  
Colead

Netherlands Cancer Institute, The Nederlands



Gerrit  
Meijer

Beatriz  
Carvalho

Marjanka  
Schmidt

WP5  
Colead

A. Gemelli University Policlinic  
Foundation – IRCCS , Italy



Stefania  
Boccia



Erika  
Giacobini



Davide  
Perrone



Alessandra  
Sabatelli

Alessandra  
Verduchi

WP6  
Colead

Institute for Health  
Sciences of Aragon, Spain



Juan  
Gonzalez Garcia

Pilot 6  
Lead

Erasmus Medical Center,  
The Nederlands



Jeroen  
Van Rooij



## Diagnosis (WP7) Treatment (WP8) & Related Use Cases and Pilots

### ARM2 Lead

Pilot 8  
Lead

Alliance Against Cancer, Italy



Ruggero  
De Maria



Valentina  
Trapani



Lorenza  
Meronetti



Patrizio  
Giacomini

### ARM 2 Colead

UC8,2  
Lead

Unicancer, France



Christophe  
Le Tourneau



Maud  
Kamal



Venice  
Hancock



Romain  
Mignerat

## Diagnosis Treatment & Related Use Cases and Pilots

WP7  
Lead

**The Netherlands Cancer Institute, The Nederlands**



Gerrit  
Meijer

WP8  
Lead

Pilot 8  
Colead

**Oslo University Hospital, Norway**



Kjetil  
Taskén



Live  
Fagereng

Pilot 7&8  
Lead

**Vall d'Hebron Institute of Oncology, Spain**



Alejandro  
Piris



Christina  
Stangl



Alberto  
Hernando



Alba  
López

WP7  
Colead

**Karolinska University Hospital, Sweden**



Päivi Östling

WP8  
colead

UC 8.2  
colead

**Leiden University Medical Center, The Nederlands**



Hans  
Gelderblom

Pilot 7&8  
Colead

**Catalan Institute of Oncology, Spain**



Ernest  
Nadal

Pilot 7&8  
Colead

**National Cancer Institute, Luxembourg**



Nikolai  
Goncharenko

UC 8.1  
Lead

**University Medical Center Schleswig-Holstein, Germany**



Nikolas  
von Bubnoff

UC 8.1  
colead

**Vejle Hospital, Denmark**



Torben  
Frøstrup Hansen

Pilot 7&8  
Colead

**National Institute of Oncology Maria Skłodowska-Curie, Poland**



Iwona  
Ługowska



## Follow-up Tertiary Prevention & Related Pilots

### ARM3 Lead

Pilot T2  
Lead

Aarhus University Hospital,  
Denmark



Claus  
Lindbjerg Andersen

WP9  
colead

Pilot T1  
colead

### ARM3 Colead

Sciensano, Belgium



Régine  
Kiasuwa Mbengi



Marie  
Lamberigts

WP9  
Lead

Pilot 9  
Lead

Gustave Roussy, France



Maria Alice  
Franzoi



Sarah  
Ball



Petya  
Zyumbileva



Ines  
Vaz Luis

WP10  
Lead

Vejle Hospital, Denmark



Torben  
Frøstrup Hansen



Brit  
Sandgren



Kamilla  
Arp



Anette  
Schulz

WP10  
Colead

Regina Elena National Cancer  
Institute , Italy



Giovanni  
Blandino



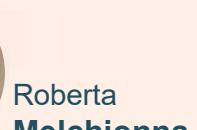
Matteo  
Allegretti



Eriseld  
Krasniqi



Fabrizio  
Fierro



Roberta  
Melchionna

## Transversal Pilots: T1 cancer predisposition and T2 Liquid biopsy

Pilot T1  
Lead

**University Hospital and  
University Würzburg , Germany**



Anke  
Bergmann



Nele  
Loecher



Annalisa  
Musola



Matt  
McCravy



Marie  
Schnürer

Pilot T2  
Lead

**The Netherlands Cancer Institute,  
The Nederlands**



Remond  
Fijneman

Pilot T2  
Colead

**Alliance Against Cancer,  
Italy**



Patrizio  
Giacomini

Pilot T2  
Lead

**Aarhus University Hospital,  
Denmark**



Claus  
Lindbjerg Andersen

Pilot T2  
colead

**University Medical Center  
Hamburg-Eppendorf, Germany**



Klaus  
Pantel



Simon  
Joosse

Pilot T1  
Colead

**Sciensano, Belgium**



Hélène  
Antoine-Poirel



Maria Valeria  
Freire Chadrina

# Stickers

ARM1

ARM2

ARM3

Transversal

# Leaflet

- Agenda
- Executive Board's Ambitions and Wishes for 2026
- Tools & Resources (Sharepoint, Zenodo, social media,...)



# JA PCM

# KICK-OFF

14/15  
JANUARY  
2026

WP1

**Project Management &  
Coordination**

Els Van Valckenborgh & Nancy Frédérickx



Co-funded by  
the European Union



# Project Management & Coordination Team



## Cancer Centre , Sciensano Belgium

- Marc Van Den Bulcke  
Head of The Cancer Centre
- Els Van Valckenborgh  
Scientific & Lead Coordination Manager
- Nancy Frédérickx  
Scientific & Coordination Manager
- Anouk Waeytens  
Scientific & Coordination Manager
- An Catherine Hoang  
Administrative Manager



# WORKPLAN

## *Consortium management:*

- T1.1 Consortium management
- T1.2 Knowledge management
- T1.3 Technical and Financial Reporting
- T1.5 Ensure funding and operationalisation of the interventions

<b>MILESTONE 1.1, 1.6, 1.8</b>	Consortium meeting (Kick-off, GA, Final event)	M2, M24, M47
<b>MILESTONE 1.3</b>	Consortium agreement	M6
<b>MILESTONE 1.4</b>	Coordination Fund	M4
<b>DELIVERABLE 1.2, 1.4, 1.6</b>	Cumulative expenditure report I, II, III	M17, M29, M41
<b>DELIVERABLE 1.8</b>	Report on specific action-level indicator	M48



# WORKPLAN

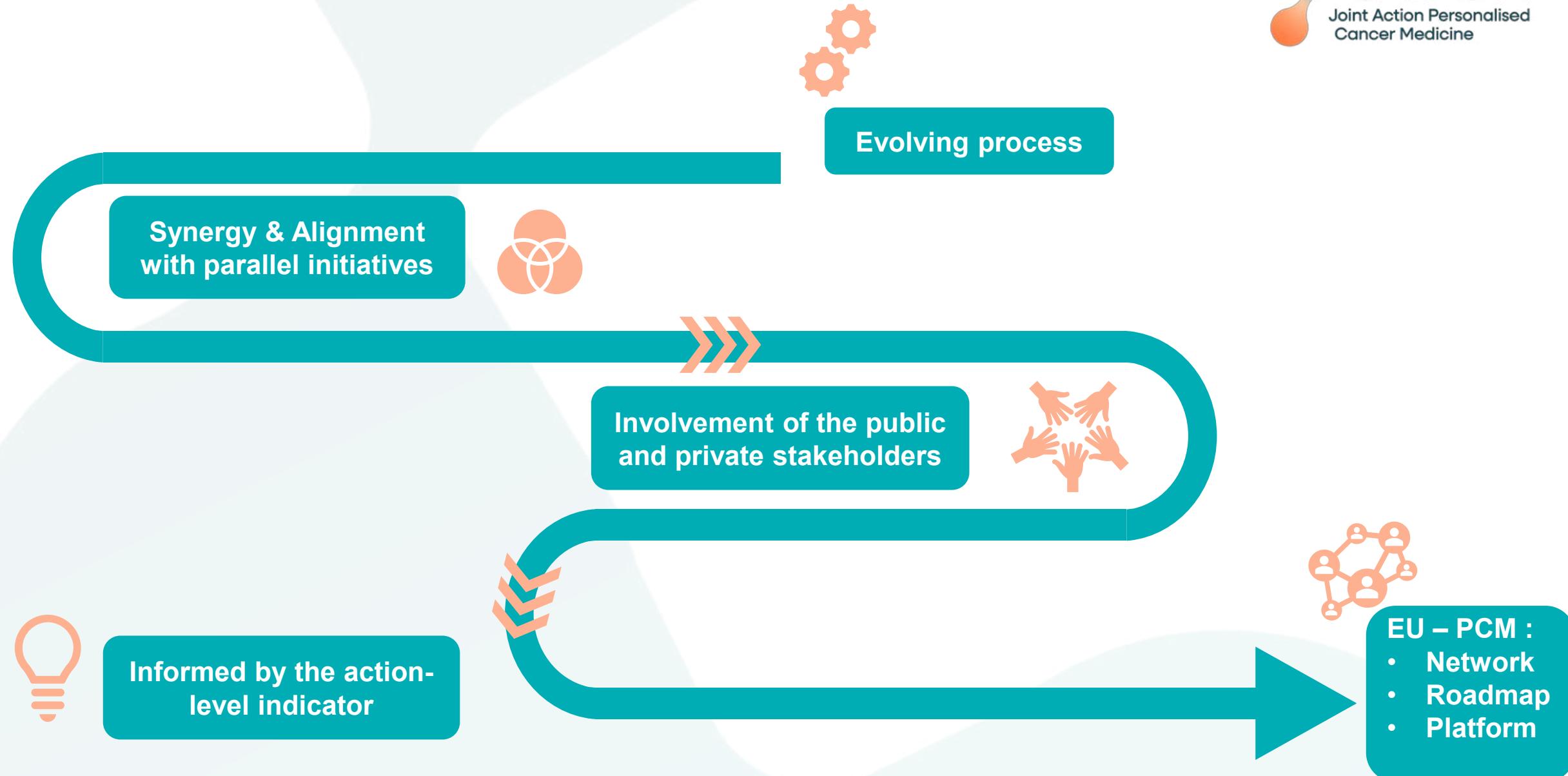
## *PCM network implementation:*

- T1.4 PCM Roadmap in Europe, aligning with parallel initiatives

<b>MILESTONE 1.2, 1.5, 1.7</b>	JA PCM – SPARC Synergy I, II, III	M3, M18, M36
<b>DELIVERABLE 1.1, 1.3, 1.5</b>	JA PCM – SPARC Synergy I, II, III	M3, M18, M36
<b>DELIVERABLE 1.7</b>	PCM Roadmap in Europe	M47



# WORKPLAN & OUTCOMES



# NEXT STEPS

## *Short-term steps and timeline*

<b>STEP 1</b>	D1.1 JA PCM-SPARC Synergy I	M3
<b>STEP 2</b>	Planning meetings year 1+ Project management plan	M4
<b>STEP 3</b>	Consortium Agreement	M6
<b>STEP 4</b>	Action-level indicator strategy	M6
<b>STEP 5</b>	Establish Coordination fund for pilots	M6
<b>STEP 6</b>	Roadmap: PCM Mapping	M8
<b>STEP 7</b>	Cooperation mechanism with parallel initiatives	M13



# WP1 Project management and coordination

## Our ambition

- Extend access to and knowledge of PCM across Europe
- Unite all relevant stakeholders
- Establish a European PCM network

## Our wishes for 2026

- To connect more, share more, and learn from each other through trust and mutual respect
- That every partner feels heard, valued, and engaged
- Lots of inspiration and mutual growth

## THE TEAM



**Marc Van den Bulcke**  
Sciensano, Belgium



**Els Van Valckenborgh**  
Sciensano, Belgium



**Nancy Frédérickx**  
Sciensano, Belgium



**Anouk Waeytens**  
Sciensano, Belgium



**An Catherine Hoang**  
Sciensano, Belgium

# Contact

Marc Van den Bulcke, Els Van Valckenborgh, Nancy Frédérickx, Anouk Waeytens,  
An Catherine Hoang

Sciensano

[japcm.coordination@sciensano.be](mailto:japcm.coordination@sciensano.be)

# Any question?

→ [#JAPCM">Slido.com #JAPCM](https://Slido.com)

Or scan the code below:





## ENJOY A LITTLE COFFEE BREAK

Please be back on time for the next session

## AGENDA



## PICK UP YOUR STICKER(S)

ARM1

ARM3

ARM2

Transversal

# JA PCM

# KICK-OFF

## WP2

## Communication

14/15  
JANUARY  
2026

Barthélémy Moreau de Lizoreux  
Lieve Dessing



Co-funded by  
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# WP2 Communication

## Lead



**Barthélémy Moreau de Lizoreux,**  
Cancer Centre, Sciensano (BE)



**Lieve Dessing,**  
Cancer Centre, Sciensano (BE)



**Pauline de Wurstemberger,**  
Cancer Centre, Sciensano (BE)

## Participants



**ΕΛΛΗΝΙΚΗ ΔΗΜΟΚΡΑΤΙΑ**  
Υπουργείο Υγείας  
1<sup>η</sup> Υγειονομική Περιφέρεια Αττικής



**ΕΘΝΙΚΟ ΙΔΡΥΜΑ ΕΡΕΥΝΩΝ**  
National Hellenic Research Foundation



**How would you explain the Joint Action to your mom, a policy maker, colleague, or a patient diagnosed with cancer?**

# MISSION & VISION

WP 2 will:

1. make JA PCM understandable, coherent, and visible inside and outside the consortium
2. build a strong EU-wide stakeholder network encouraging sharing of best practices, cross-border collaboration, and knowledge sharing

- **OBJECTIVES**

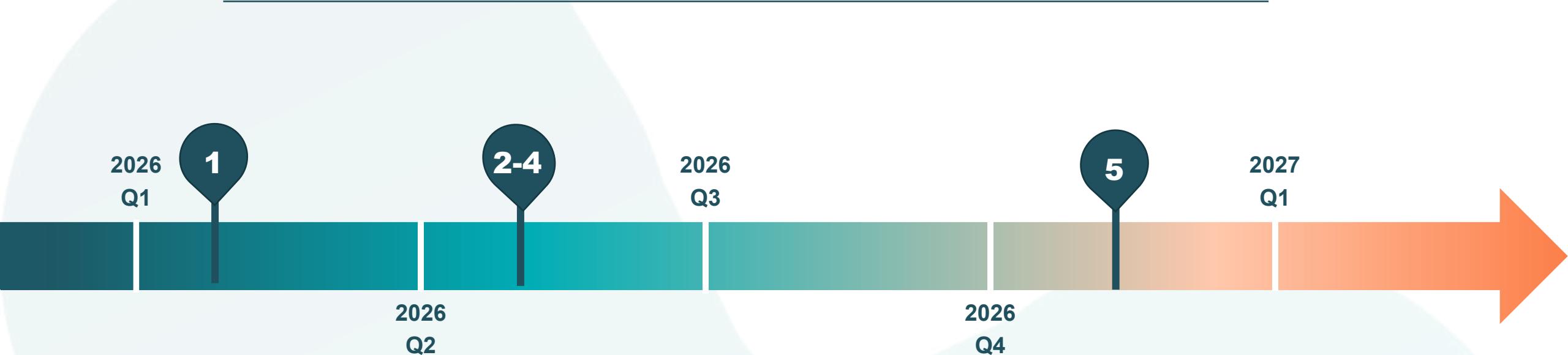
- Maximise the impact of JA PCM
- Establish and develop communication and dissemination strategies and tools
- Foster stakeholders engagement
- Ensure the adoption of project outputs
- Ensure the visibility of EU funding

# WORKPLAN

- Task 1 Create the JA's visual and brand identity and set up the website and internal communication platform.
- Task 2 Develop the JA's communication and dissemination plan
- Task 3 Implementation of the dissemination strategy to broadly spread the JA's objectives, development and results
- Task 4 Develop and manage internal communication within the JA
- Task 5 Stakeholders' engagement

# NEXT STEPS 2026

<b>1</b>	Synergies with SPARC (D1.1)	January 2026
<b>2</b>	Website (D2.1)	April 2026
<b>3</b>	Communication plan (D2.2)	April 2026
<b>4</b>	Communication handbook (MS 9)	April 2026
<b>5</b>	KPI report (MS11)	November 2026



# JA PCM Expert Platform - SharePoint



- The JA PCM Expert Platform will be our central collaboration hub for document sharing
- **Request an access** by scanning the QR code or using [this link](#)
- Manuals and login credentials will be sent to your email in the coming weeks

# Website



Connect, Share, Stay informed  
Follow our channels!



[LinkedIn](#)

JA PCM



[Bluesky](#)

@japcm.bsky.social



[Zenodo Repository](#)

JA PCM



# Conclusion

- Share and spread the word
- Keep us informed of any upcoming output or external activity (event, publication...)
- We are here to help!
- Guidance documents will be shared with you after the kick-off meeting
- Open for questions or suggestions
- Follow our channels!

# Contact

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- [Lieve.dessing@sciensano.be](mailto:Lieve.dessing@sciensano.be)

Barthélémy Moreau de Lizoreux

- [Barthelemy.moreaudelizoreux@sciensano.be](mailto:Barthelemy.moreaudelizoreux@sciensano.be)



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# Any question?

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# JA PCM KICK-OFF

WP 11  
**Education and EQA**

**Roberta De Angelis, ISS, Italy**



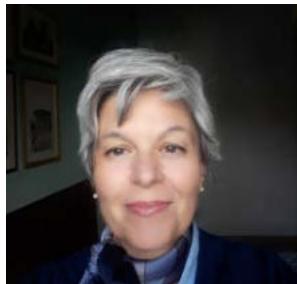
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# Education and EQA of Liquid Biopsy



## LEAD



**Roberta De Angelis**

Italian National Institute  
of Health, ISS, IT

## COLEAD



**Klaus Pantel**

University Medical Center Hamburg-Eppendorf, UKE, DE

Founder & chairman of the European Liquid Biopsy Society (ELBS)



**Simon Joosse**

University Medical Center  
Hamburg-Eppendorf, UKE, DE

# Training and information needs in PCM



*Genomic data integrated into treatment planning*  
*ct-DNA Genomic testing Consensus guidelines for MTBs*  
*Tools for interpretation of genomic information*

*Standardised core curricula Trustable information sources*  
*Hereditary cancers Effective communication to patients*

*Pharmacogenomics Return of incidental findings*  
*Ethical guidelines for oncogenomic testing*

*Genetic counselling Citizens engagement*  
*Germline or somatic variants*

# MISSION & VISION

- In alignment with the overall mission & vision of the JA PCM, **WP 11 aims to build knowledge and capacity among healthcare professionals, patients, and the public**
- **OBJECTIVES**
  - **Objective 1** – Support the implementation of MTBs, LB and other PCM innovations in Europe, by providing tailored training pathways addressing the needs of multiple professionals involved
  - **Objective 2** – Foster knowledge and attitudes about PCM among the wider health workforce through educational interventions in the context of Continuing Medical Education (CME)
  - **Objective 3** – Improving access to PCM innovations by improving patient literacy and public awareness of basic concepts of genetics and oncogenomics

# WORKPLAN

- Task1 **Advanced training pathways for CCCs**, Lead VHI (ES) + UKE (DE), IDIVAL (ES), RSU (LV)
- Task2 **Basic trainings for HPs**, Lead ISS (IT)
- Task3 **Communication to patients and citizens**, Lead INSA (PT) + IISLAFFE (ES)

<b>MILESTONE 11.1</b>	Technical framework and strategy set up	Oct 2027
<b>DELIVERABLE 11.1</b>	Delivery of trainings on ESO platform	Oct 2029
<b>MILESTONE 11.2</b>	Updated educational materials finalised	Oct 2027
<b>DELIVERABLE 11.2</b>	Delivery on multiple national e-learning platforms	Oct 2028
<b>MILESTONE 11.3</b>	Production workflow finalised	Apr 2027
<b>DELIVERABLE 11.3</b>	Delivery of communication campaign strategy	Apr 2028



# PARTICIPANTS

## 19 countries, 37 organizations

Belgium: Sciensano, KU

Croatia: KBC SM, RBI

Cyprus: BOCOC

Denmark: AUH

Estonia: UTARTU, TUH

France: Inserm, IC

Germany: UKE, Charité

Greece: NHRF

Italy: ISS, IFO, FPG, Promis, REGLOM

Latvia: LBMC, RSU, UL

Lithuania: LSMU, NVI

Luxembourg: INC

Moldova: IO

Poland: MSCI, MUB, MUW

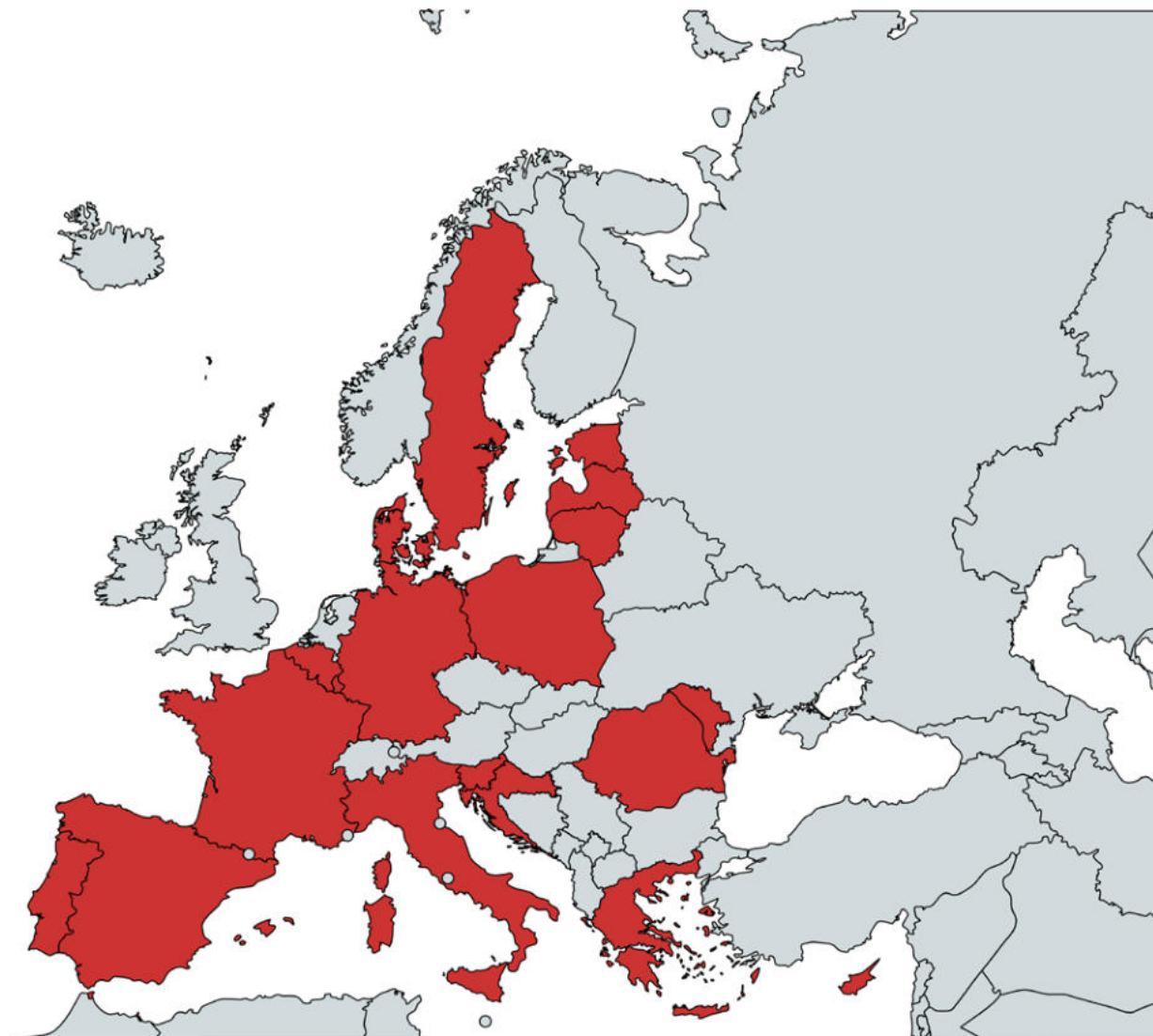
Portugal: INSA

Romania: UMFIH

Slovenia: OIL

Spain: ICO, IISLAFFE, VHI, IDIVAL, SCS

Sweden: RS



# WORKPLAN, approaches and methods



Molecular Tumor Board

## 1. Advanced trainings to CCCs

- **Topics:** molecular oncology, LBs, genetic susceptibility, PRS, risk stratified screening
- **Target:** health and non-health professionals involved in PCM
- **Links:** EUnetCCC, CCI4EU, Genturis, NoE Omics
- **Platform:** ESO e-learning platform

## 2. Basic Trainings to HPs

- **Topics:** PCM innovations
- **Target:** physicians, biologists, pharmacists
- **Model:** Can.Heal e-learnings, accreditation, natural language
- **Platforms:** national platforms for Continuing Medical Education (CME)



## 3. Communication to patients and citizens

- **Topics:** Personalised cancer prevention and care
- **Target:** patients, caregivers, general public
- **Model:** Can.Heal videos, communication campaign strategy, natural language, inclusivity/equality
- **Dissemination:** JA PCM consortium

# EXPECTED OUTCOMES & IMPACT

## Expected Outcomes:

- Develop and provide training for professionals involved in PCM
- Strengthen the impact of initiatives to build capacity of CCCs in Europe
- Develop materials and scalable strategy to inform patients and citizens about PCM

## Key Impacts on Stakeholders

- Healthcare professionals & researchers: gain competence in PCM
- Healthcare policymakers: adopt recommendations and education programs
- Cancer patients – Citizens: gain awareness, and earlier access to personalised prevention and care

# NEXT STEPS

<b>STEP 1</b>	Synergy strategy with SPARC	Dec 2025
<b>STEP 2</b>	WP governance: meetings schedule & partnership	Feb 2026
<b>STEP 3</b>	Horizon scanning and alignment with parallel initiatives	Apr 2026
<b>STEP 4</b>	Design of production workflow for communication	Jun 2026
<b>STEP 5</b>	Needs analysis, co-design of planned training interventions finalised	Oct 2026



# Conclusion

- Improving training of health professionals is crucial to foster PCM implementation in the clinical practice
- Comprehensive educational programs are needed: both foundational knowledge and advanced topics
- Patients and citizens need reliable sources of information and improved competences to fully benefit of the new opportunities offered by PCM

# Contact

**Roberta De Angelis**

Istituto Superiore di Sanità (ISS), Italian National  
Institute of Health, Dept of Oncology and  
Molecular Medicine

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# KICK-OFF

WP 11

Education and EQA

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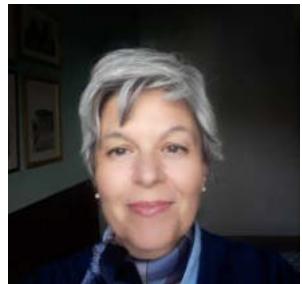
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Simon Joosse, UKE, Germany

Klaus Pantel, UKE, Germany



# Education and EQA of Liquid Biopsy



**Roberta De Angelis**

Italian National Institute  
of Health, ISS, IT



**Klaus Pantel**

University Medical Center Hamburg-  
Eppendorf, UKE, DE

Founder & chairman of the European  
Liquid Biopsy Society (ELBS)



**Simon Joosse**

University Medical Center  
Hamburg-Eppendorf, UKE,  
DE

# Liquid biopsy lacks harmonization in the EU



Work package 11 – External quality assessment

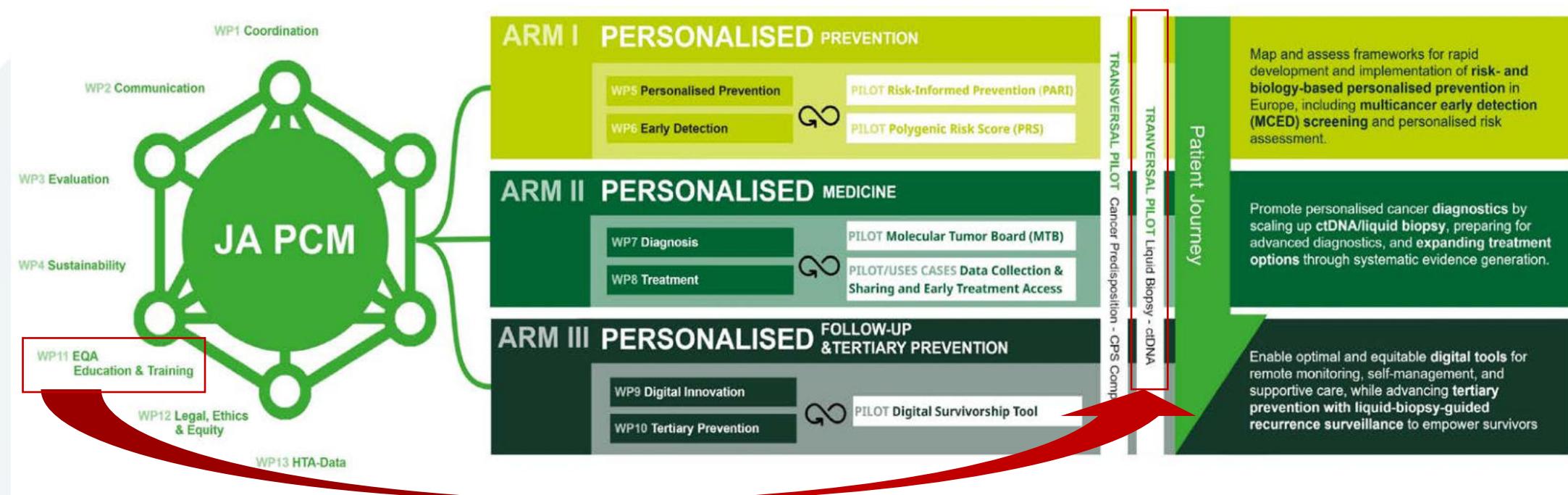
# MISSION & VISION



To build a sustainable, EU-wide External Quality Assessment (EQA) framework that ensures liquid biopsy assays are accurate, comparable, and trusted everywhere.

## **Vision:**

**A Europe where ctDNA-based decisions are made with confidence, supported by harmonized standards, robust guidelines, and a long-term ecosystem that even outlives JA PCM.**



# WORKPLAN: Building the Journey

- Task 11.4 – Support partners in the LB pilot with EQA (AUH)
- Task 11.5 – Ensuring sustainability of EQA in EU (UKE/ELBS)

<b>MILESTONE 11.4</b>	Guidelines on EQA and sustainability roadmap	Oct 2029
<b>DELIVERABLE 11.4</b>	A platform for exchanging the outcomes of the LB EQA program with the JA affiliated partners	April 2029
<b>DELIVERABLE 11.5</b>	A publication with optimized guidelines on the use of LB in the EU based on the experience of the JA.	Oct 2029

2027

2029

M11.4  
D11.5

2028

2030



# WORKPLAN:

## The Network Behind the Mission

### Countries & Institutions Involved

- AUH (T11.4) — Leading the EQA pilot, distributing RefMat, coordinating annual cycles.
- UKE / ELBS (T11.5) — Driving sustainability, harmonization, and long-term EQA strategy.
- Liquid biopsy pilot participants
- WP4 — Ensuring alignment with sustainability.
- WP13 — Integrating health-economic insights for sustainability.
- Patient advocacy groups — Ensuring patient-centred design and communication.

# EXPECTED OUTCOMES & IMPACT

## Contribution to the JA PCM Goal

WP11 ensures that precision medicine decisions based on liquid biopsy (LB pilot) are accurate across Europe.

## Impact by Stakeholder

### Patients

- More reliable diagnoses and treatment decisions
- Increased trust in liquid biopsy technologies
- Reduced disparities between countries

### Clinicians & Molecular Tumor Boards (MTBs)

- Clear, optimized guidelines for LB use
- Confidence in assay performance
- Faster, more consistent decision-making

### Laboratories & Hospitals

- Benchmarking against EU standards
- Support for continuous improvement
- Access to high-quality reference materials

### Policy Makers & Health Systems

- A sustainable, EU-wide EQA model
- Evidence-based roadmap for long-term adoption
- Foundation for ISO17043-aligned quality assurance

# NEXT STEPS

<b>STEP 1</b>	Finalize supply chain for RefMat and online database for collecting EQA results	Q1
<b>STEP 2</b>	Recruit and onboard pilot laboratories (LB pilot) Update the preliminary guidelines	Q2
<b>STEP 3</b>	EQA participant preparation workshop Distribute RefMat samples Initiate the first blinded external performance assessment	Q3
<b>STEP 4</b>	Begin centralized performance analysis Initiate sustainability roadmap workshops with ELBS and WP13	Q4
<b>STEP 5</b>	Prepare EQA results workshop Start reviewing first round EQA results with partners	End of year 1



# Conclusion

## *“Three Messages to Remember”*

1. Quality is the gateway to trust.
  - Without harmonized EQA, liquid biopsy cannot reach its full clinical potential.
2. Europe can lead the world in LB standardization.
  - WP11 unites expertise, institutions, and innovation into one coordinated framework.
3. Sustainability is our legacy.
  - We are not building a project, we are building a long-term European system that will serve patients for decades.

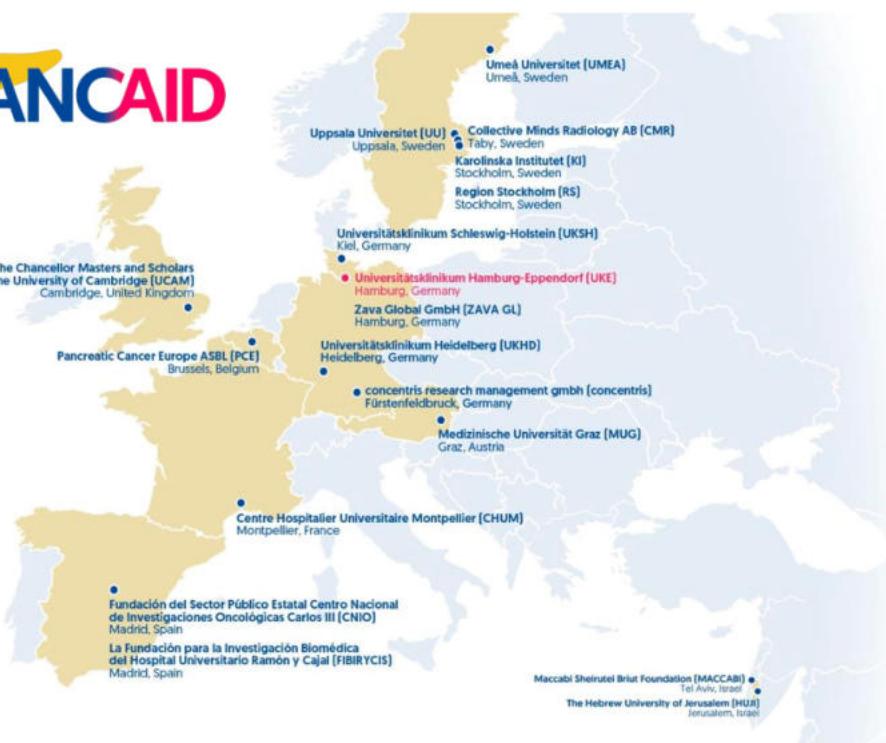
# EU/IHI Consortia on Liquid Biopsy

**HORIZON-MISS-2021-CANCER-02-01 - Develop new methods and technologies for cancer screening and early detection**

## PANcreatic CAncer Initial Detection via liquid biopsy

**Coordinator:** Prof. Dr. Klaus Pantel Universitätsklinikum Hamburg-Eppendorf (UKE)  
**Co-Coordinator:** Prof. Dr. Matthias Löhr Karolinska Institutet (KI)

Project duration: 01 January 2023-31 December 2027



**HORIZON-JU-IHI-2022-01-03 - Personalised oncology: innovative people centred, multi-modal therapies against cancer**

## GUIDing multi-moDal thErApies against MRD by liquid biopsies

**Coordinator:** Prof. Dr. Klaus Pantel Universitätsklinikum Hamburg-Eppendorf (UKE)  
**EFPIA project lead:** Luigi Ravagnan Bristol-Myers Squibb (BMS)  
**Co-Coordinator:** Prof. Dr. Claus L. Andersen Aarhus University  
Project duration: 01 May 2023-30 April 2028

**GUIDEMRD**  
Coordinator: University Medical Center Hamburg-Eppendorf

**Co-funded by the European Union**

This project is supported by the IHI Joint Undertaking (JU) under grant agreement No. 101112066. The JU receives support from the European Union's Horizon Europe research and innovation programme and EFPIA (including Vaccines Europe), MedTech Europe and LGC Clinical Diagnostics Inc. Funded by the European Union, the private members, and those contributing partners of the IHI JU. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the aforementioned parties. Neither of the aforementioned parties can be held responsible for them.

**Academic partners**

UKE HAMBURG, AARHUS UNIVERSITY, umcg, chu de Nice, AARHUS UNIVERSITY HOSPITAL, Med Uni Graz

**EFPIA partners**

Bristol Myers Squibb, Roche, abbvie, AMGEN, labcorp, AstraZeneca, MACCABI, Lung Cancer Europe, DIGESTIVE CANCERS EUROPE, The Synergist

**Patient partners**

LungenClinic GROSSHANSDORF, Karolinska Institutet

**MedTech partners**

illumina, revvity

**Operations partners**

InnActa, InoMed

**Contributing partners**

LGC CLINICAL DIAGNOSTICS

# Consortium of 101 Institutions from academia and industry: Clinical implementation of Liquid biopsy

## ELBS – “Legacy” (EU/IMI Factsheet 05/2022)

### CURRENT MEMBERS



### ORGANIZATION TEAM



#### CHAIRMAN | ELBS

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 Institute of Tumor Biology  
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[+49 \(0\) 40 7410 – 53503](tel:+49(0)407410-53503)



#### PROJECT MANAGER | ELBS

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[www.elbs.eu](http://www.elbs.eu) | [LinkedIn](#)

### EUROPEAN LIQUID BIOPSY SOCIETY

### WORKING GROUPS



# Contact

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# Any question?

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# JA PCM

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**WP12**

## Addressing Ethical, Legal and Societal Issues (ELSI) in JA PCM

Presenting: Katarina Risbecker



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# WP12 – ELSI in JA PCM



Eva Jolly  
Chief Coordinating Officer Karolinska CCC  
Karolinska University Hospital



Frantzeska Papadopoulou  
Senior legal expert  
Karolinska University Hospital



Katarina Risbecker  
Project Manager  
Karolinska University Hospital



Chloé Mayeur  
ELSI expert  
Sciensano



Marlies Saelaert  
ELSI expert  
Sciensano



Wannes Van Hoof  
ELSI unit lead  
Sciensano

# WP12 – ELSI in JA PCM



## TASK LEAD



Wannes Van Hoof  
Sciensano  
12.1 Task lead  
Integrating ELSI into JA PCM



Jörg Haier  
Rostock Medical University – CCC  
12.2 Task lead  
Inequalities and societal implications of PCM



Catharina Scholl  
Bfarm  
12.3 Task lead  
Sharing data and scaling genomic platforms  
and remote services



Emmanuel Rial  
INSERM  
12.1 Task Co-lead



Giulia Puliani  
IFO  
12.2 Task co-lead



Arto Mannermaa  
University of Eastern Finland  
12.3 Task co-lead

# The moral imperative for bioethics

By Steven Pinker, August 1, 2015, 12:00 a.m.

*...the primary moral goal for today's bioethics can be summarized in a single sentence. Get out of the way.*



A personal take on science and society

## Worldview

Confusion over data-privacy law stalls scientific progress



By Robert Eiss

## Our goal:

*Leverage our EU regulatory and ethical frameworks to support a trusted and equitable implementation of precision cancer medicine*

# MISSION & VISION

- WP12 envisions a future where PCM is implemented across Europe in a trusted, ethical and equitable way, centred on patients and supported by harmonized standards. By aligning regulations, best practices and patient perspectives, WP12 seeks to lay the foundation for seamless cross-border collaboration, shared decision-making and equal access to innovation.
- **OBJECTIVES**
  - Enable legal, ethical and equitable implementation of PCM
    - Identify ethical, legal, regulatory and equity challenges and develop practical strategies and tools to support JA PCM use cases
  - Support cross-border collaboration
    - Align guidelines, frameworks and best practices across member states to enable data sharing, regulatory coherence and shared decision-making
  - Ensure patient integrated approaches
    - Actively involve patients and build on existing European initiatives to integrate best practices and maximise impact

# MILESTONES & DELIVERABLE

- Task 12.1: Integrating ELSI into JA PCM  
Lead: Sciensano (Belgium), Co-lead: Inserm (France)
- Task 12.2: Inequalities and societal implications of PCM  
Lead: Rostock CCC (Germany), Co-lead: IFO (Italy)
- Task 12.3: Sharing data and scaling genomic platforms and remote services  
Lead: Bfarm, (Germany), co-lead: University of Eastern Finland, (Finland)

<b>MILESTONE 12.1</b>	Annual ELSI themed consensus workshops	Date M12,24,36,48
<b>MILESTONE 12.1</b>	Stakeholder engagement (workshops, interviews, focus groups) regarding new vulnerabilities in PCM	Date M36
<b>DELIVERABLE 12.1</b>	Toolkit for ELSI considerations in PCM	Date M48



# PARTICIPANTS

JA PCM WP12  
■



## WP12 Ethical, Legal & Equity considerations

Country	Organisation short name	Organisation name	Participation according to Grant Agreement
Belgium	SC	Sciensano	WP 12 co-lead & Task lead 12.1
Croatia	KBC SM	Klinicki Bolnicki Centar Sestre Milosrdnice Ustanova	1
Denmark	AUH	Aarhus University Hospital	1
Estonia	UTARTU	Tartu Ulikool	1
Finland	UEF	University of Eastern Finland	Task co-lead 12.3
France	CLB	Centre de Lutte Contre le Cancer Leon Berard	1
France	INSERM	Institute national de la santé et de la recherche medical	Task co-lead 12.1
Germany	BFARM	Federal Institute for Drugs and Medical Devices	Task lead 12.3
Germany	UMR	Rostock Medical University - CCC	Task lead 12.2
Germany	UKSH	University Hospital Schleswig Holstein	1
Italy	IFO	Istituti Fisioterapici Ospitalieri	Task co-lead 12.2
Luxembourg	LNDS	PNED GIE	1
The Netherlands	EMC	Erasmus University Medical Centre Rotterdam	1
Norway	OUH	Oslo University Hospital	1
Norway	HDIR	Norwegian Directorate of Health	1
Spain	IISLAFE	Research Institute University Hospital Valencia	1
Spain	IRB	Barcelona Research Institute	1
Sweden	KI	Karolinska Institute	1
Sweden	KUS/RS	Karolinska University Hospital / Region Stockholm	WP 12 lead
Sweden	SIR	Stockholm School of Economics Institute for Research	1

13 countries

20 institutions

# WORKPLAN

## WP12 methodology – how we work

*Monitor activities and identify ethical, legal and societal needs through continuous dialogue*

*Align with EU-strategies, ELSI working groups and JA PCM WPs*

*Joint development of solutions with patients, experts and other stakeholders*

*Apply best practices to practical, scalable tools*

# EXPECTED OUTCOMES & IMPACT

## Expected outcomes

- Active patient involvement in ELSI
- Best practices and guidelines to support decision-making
- Cross-border knowledge exchange to leverage existing frameworks

## Key impacts on stakeholders

- Cancer patients and relatives: early engagement to ensure patient-centred approaches
- Healthcare professionals & researchers: toolkit and guidance to facilitate implementation
- Healthcare policymakers: consolidated best practices to guide compliance and policy alignment

# NEXT STEPS

**STEP 1** Map existing ELSI frameworks

**STEP 2** Engage patients

**STEP 3** Monitor WP and pilot activities

**STEP 4** Develop practical tools

**STEP 5** Organise workshops

2026  
Q1

2026  
Q3

2027  
Q1

2026  
Q2

2026  
Q4



# Conclusion WP12

- WP12 is available to support ELSI challenges identified in JA PCM, developing practical tools for safe, compliant and patient-centred cross-border PCM.
- Patients first – From equity to access, WP12 ensures that PCM respects patients' values, needs and vulnerabilities – leaving no one behind.
- Impact driven by collaboration – By identifying and proposing shared procedures, clarifying legal and ethical requirements for compliant and secure data sharing and aligning with other EU projects and ongoing initiatives WP12 contributes to make real-world PCM adoption possible across member states.

# Contact

Name: Katarina Risbecker

Institution: Karolinska University Hospital

Email: [katarina.risbecker@regionstockholm.se](mailto:katarina.risbecker@regionstockholm.se)



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# Any question?

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## WP13

## Data, HTA and Access

14/15  
JANUARY  
2026



Co-funded by  
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Valesca Retèl, Lifang Liu & Floor de Jong



# Data, HTA and Access



## Lead



Sahar Barjesteh van Waalwijk van Doorn-Khosrovani, PhD, PharmD

13.3 Access



Floor de Jong, PharmD

13.3 Access

## Co-lead



Valesca Retèl, PhD

13.2 HTA Framework



Wim van Harten, PhD

13.2 HTA Framework



Gerrit Meijer, MD, PhD

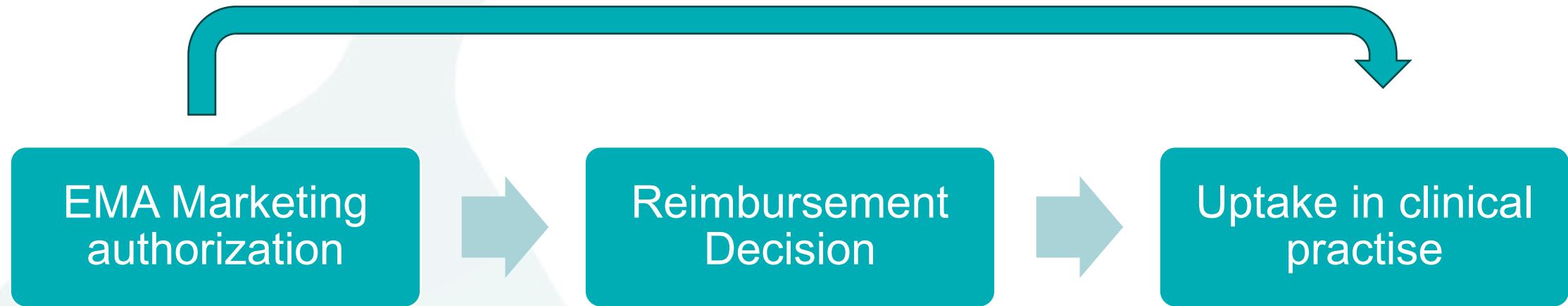
13.1 Data infrastructure



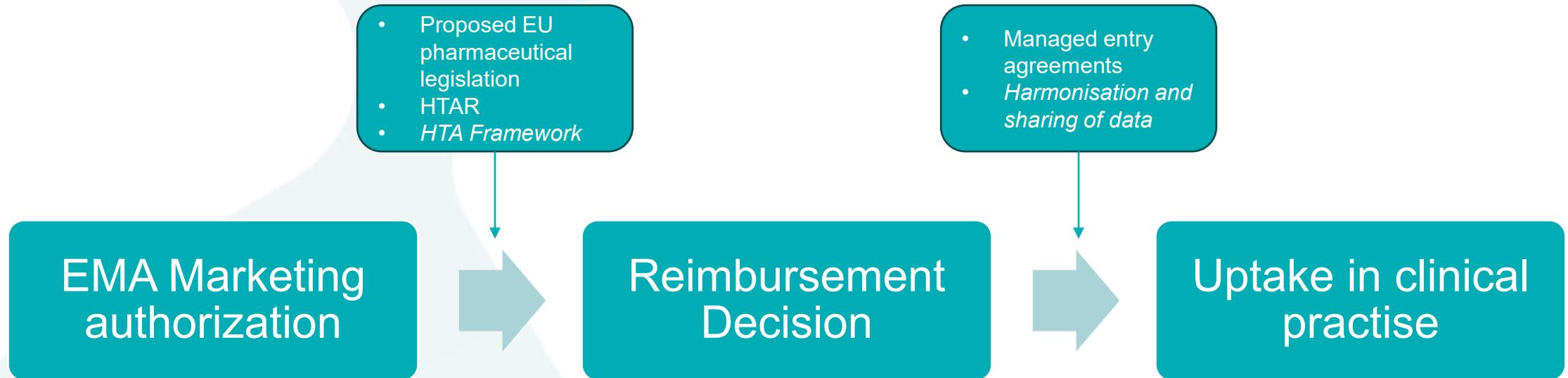
Lifang Liu, MD, PhD

13.1 Data Infrastructure

Avg 766 days (*range: -328 – 2591 days*)



➤ ***Faster access to medicine saves lives***



➤ ***Faster access to medicine saves lives***

# MISSION & VISION

- *Improve and fasten access to personalised cancer medicine by removing barriers and streamlining data collection and HTA*
- **OBJECTIVES**



Harmonise data collecting and sharing for PCM data



Build an HTA framework for PCM evaluation

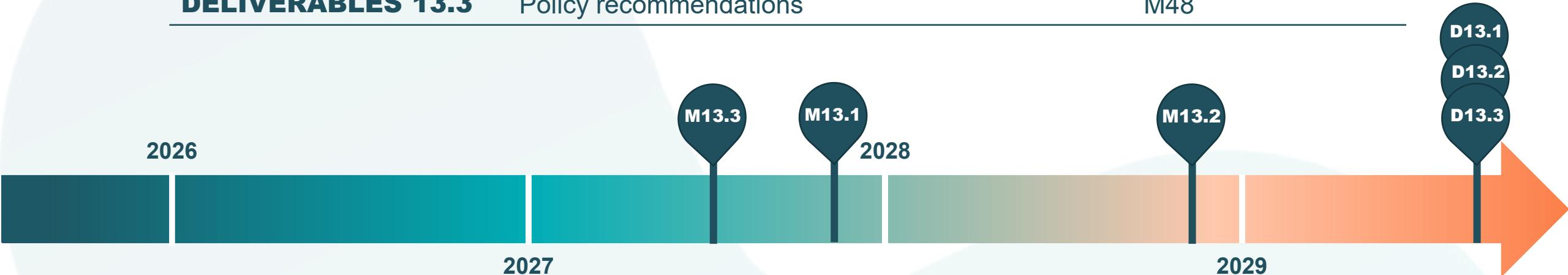


Formulate policy recommendations to remove barriers and improve access to PCM

# WORKPLAN

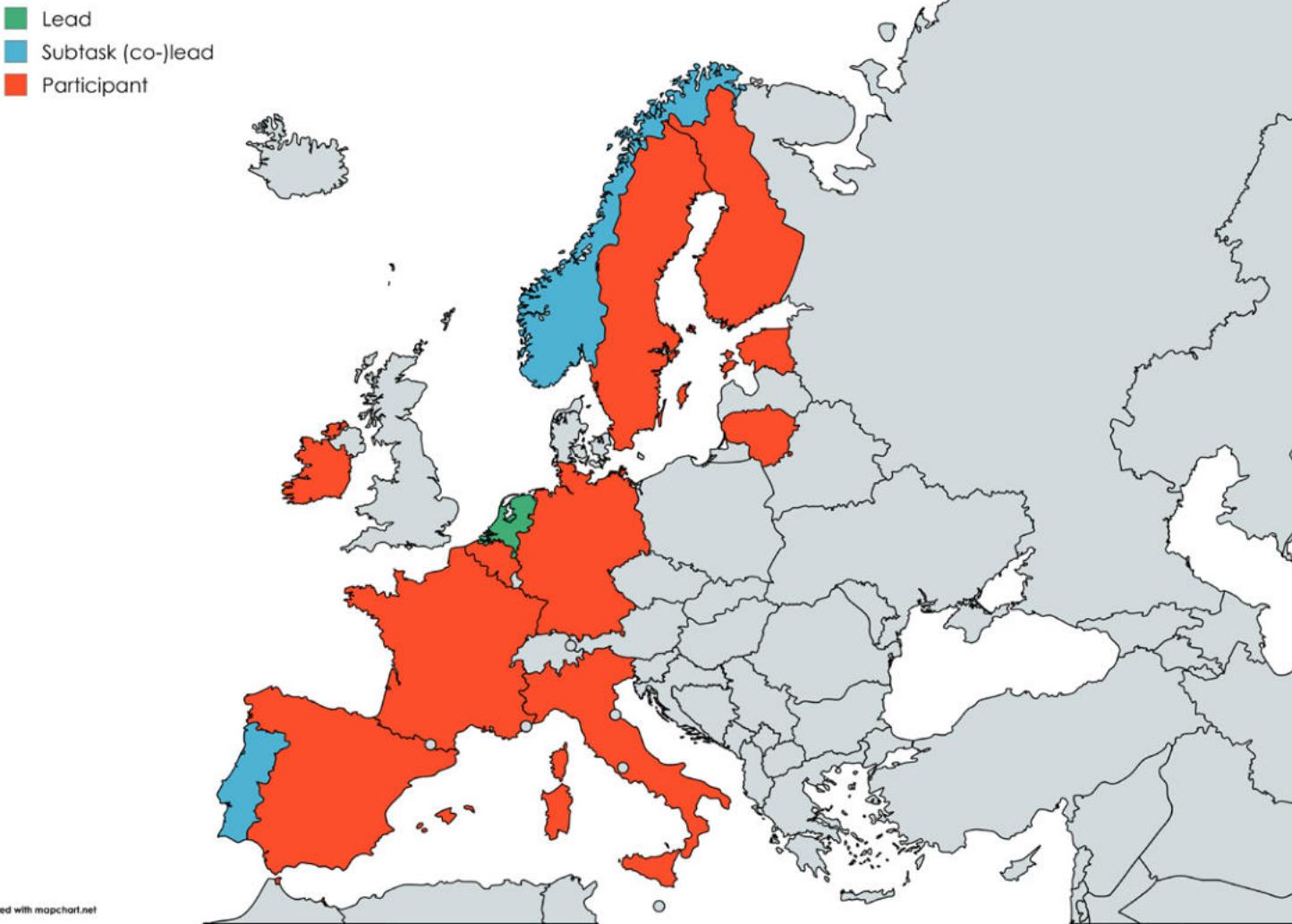
- Create a data infrastructure for PCM data (NKI-data)
- Build an HTA framework for PCM evaluation and perform on pilots/use cases within JA PCM (NKI-HTA)
- Explore uncertainties of stakeholders and make policy recommendations (LUMC)

<b>MILESTONE 13.1</b>	Data model recommendations	M24
<b>DELIVERABLE 13.1</b>	EHDS implementation templates	M48
<b>MILESTONE 13.2</b>	HTA framework on PCM per arm	M36
<b>DELIVERABLE 13.2</b>	HTA report on 1 pilot of each arm	M48
<b>MILESTONE 13.3</b>	Explore perspectives of stakeholders	M18
<b>DELIVERABLES 13.3</b>	Policy recommendations	M48



# PARTICIPANTS

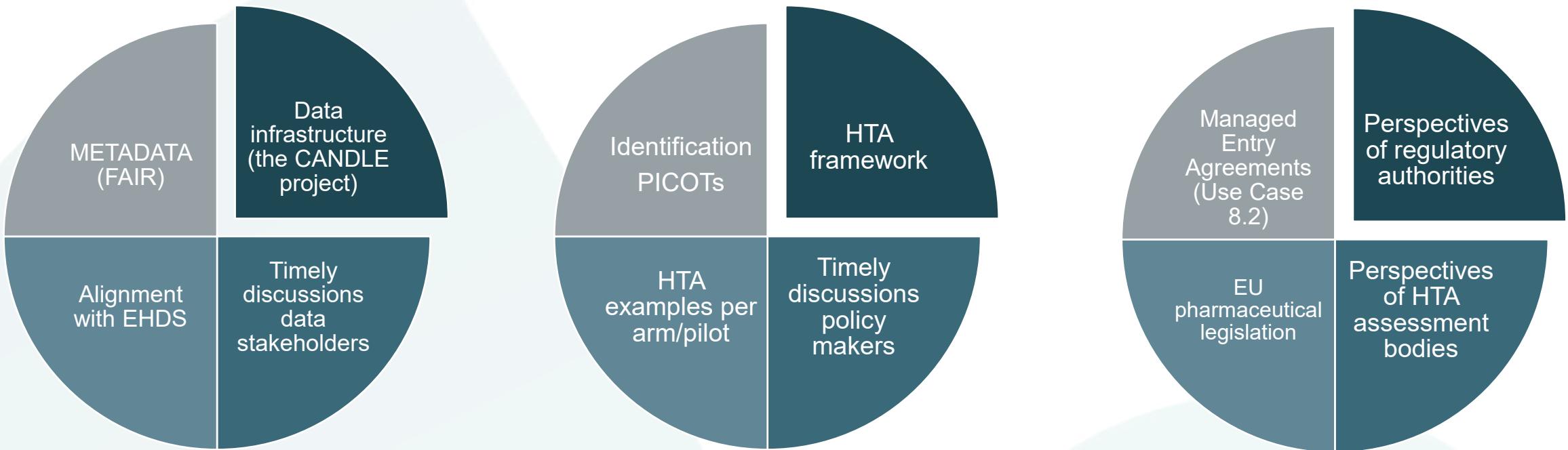
- Countries: 13
- Participants: 17



A map of Europe where countries are colored based on their participation status. The legend indicates:  
■ Lead (green)  
■ Subtask (co-)lead (blue)  
■ Participant (red)  
The map shows that most countries are red (Participants), with a few blue (Subtask (co-)leads) and one green (Lead). The green country is located in Northern Europe, while the blue countries are in Spain and Sweden.

- Lead
- Subtask (co-)lead
- Participant

# WORKPLAN

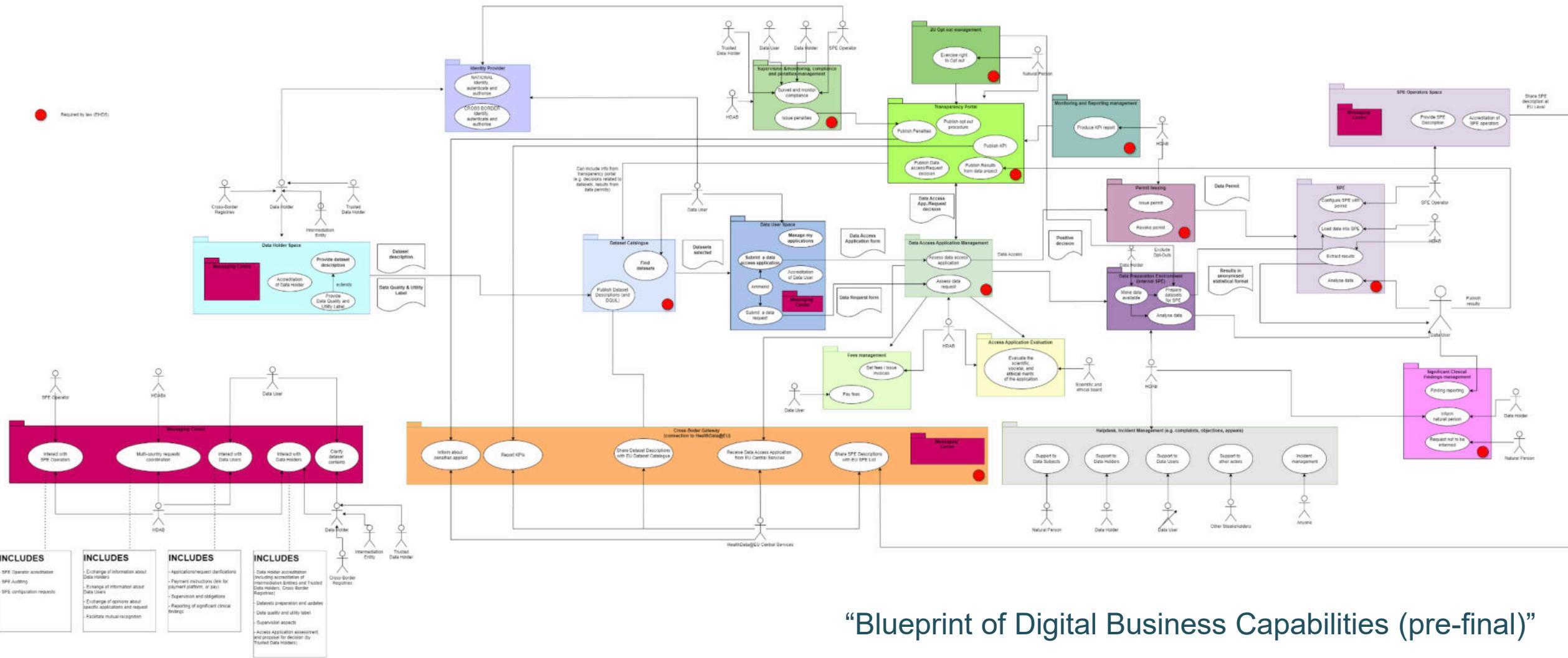


# Align with the concept of national cancer data nodes

1. National networks of cancer data activities in every EU member state
2. Provide tools to improve data quality of cancer data at source
3. Provide tools for cancer data analysis to be used in secure processing environments (SPEs)
4. Ensure all cancer datasets have a metadata record in the EU dataset catalogue
5. Provide advice on common variables for cancer datasets
6. Capacity building at national level



# EHDS- workflow template for secondary use of health data



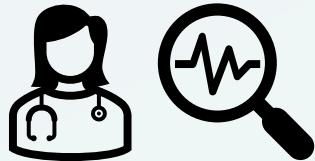
“Blueprint of Digital Business Capabilities (pre-final)”

# EXPECTED OUTCOMES & IMPACT

## Expected outcomes:

- Data infrastructure and HTA framework will lead to higher rate of success for PCM applications
- Faster decision making and improved access to medicine for patients

## Key Impact on Stakeholders:



Data harmonisation  
and sharing



Faster decision-  
making



Faster access to  
medicine

# NEXT STEPS

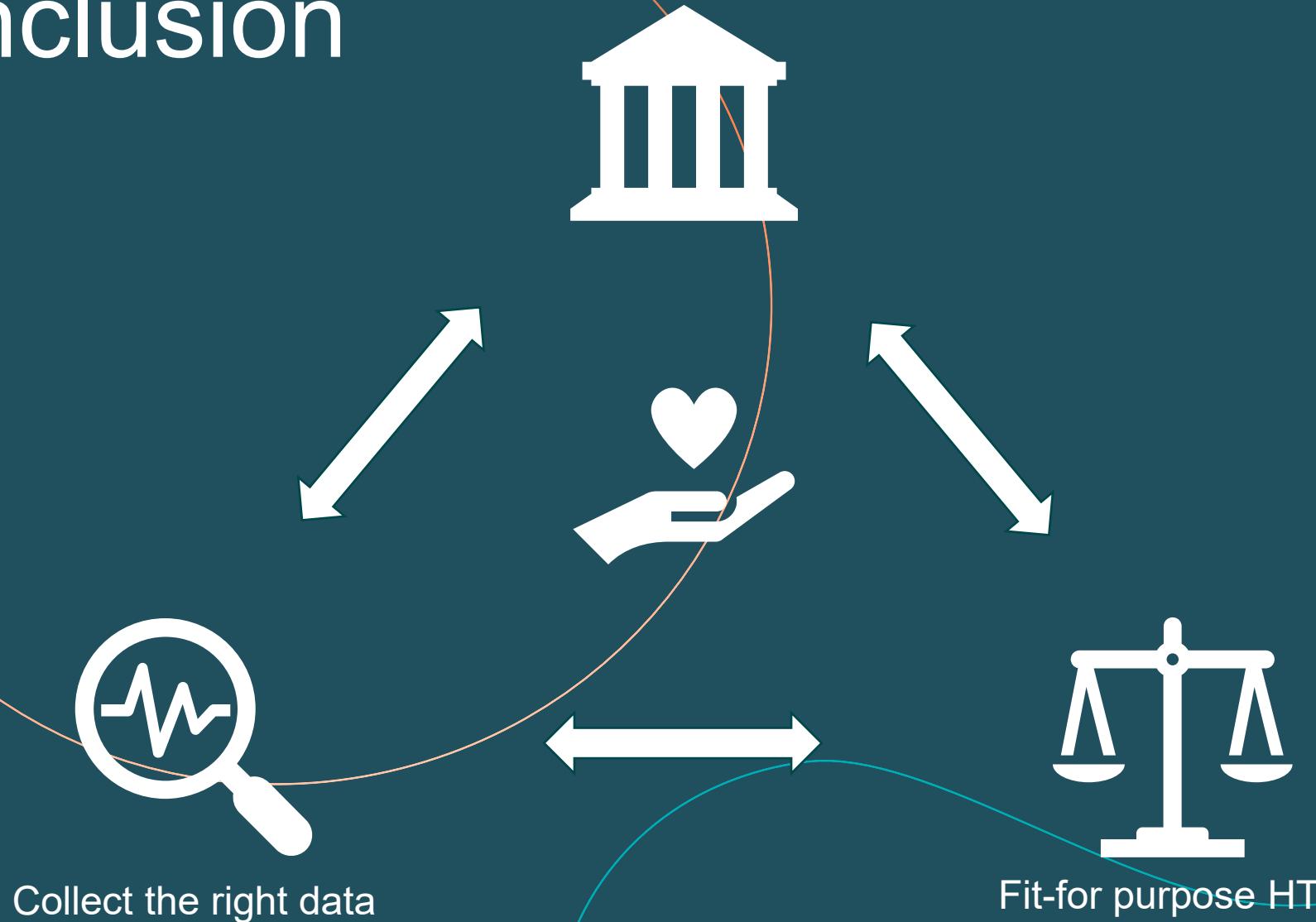
*Next immediate steps and timelines for at least year 1*

<b>STEP 1</b>	Lessons learned of Well-Established Use pathway	M9
<b>STEP 2</b>	Retrospective analysis of Scientific Advice on single-arm oncology trials	M12
<b>STEP 3</b>	Identify PICO's of pilots/use cases	M12
<b>STEP 4</b>	EHDS-compliant data infrastructure solutions	M12



# Conclusion

Inform policy  
decision-making



# Contact

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Floor de Jong ([f.de\\_jong1@lumc.nl](mailto:f.de_jong1@lumc.nl))

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Gerrit Meijer ([g.meijer@nki.nl](mailto:g.meijer@nki.nl))

Lifang Liu ([lifang.liu@health-ri.nl](mailto:lifang.liu@health-ri.nl))



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# Any question?

→ [#JAPCM">Slido.com #JAPCM](https://Slido.com)

Or scan the code below:



## FIRST PICTURE



## THEN LUNCH - ENJOY



Please be back on time for the next session

## AGENDA



## PICK UP YOUR STICKER(S)

ARM1

ARM3

ARM2

Transversal

# THE JA PCM KICK-OFF MEETING

14-15 January 2026



## 14:50 – 15:30 Session II - Transversal WPs

### WP4: Sustainability

Nikolai Goncharenko, Institut National du Cancer (LU)

### WP3: Evaluation

Rossana Alessandrello, Agencia de qualitat i evaluació sanitaries de catalunya (ES)

## 15:30 – 16:15 Session ARM1: Personalised Prevention

Introduction ARM1 lead

Maud Kamal, Institut Gustave Roussy (FR)

WP5: Roads to developing and implementing personalised prevention of cancers

Stefania Boccia, Fondazione Policlinico Gemelli (IT)

### WP6: Early detection

Gerrit Meijer, Stichting Het Nederlands Kanker Instituut - Antoni van Leeuwenhoek Ziekenhuis (NL)

**Any question?**

→ Slido.com #JAPCM

Or scan the code below:



# JA PCM

# KICK-OFF

## WP4

## Sustainability

14/15  
JANUARY  
2026



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Nikolai Goncharenko and Malin Eklund



**NBWH:** CA in most JA's, coordinates EBCP implementation at national level, experience in statistics, regulations, recommendations and knowledge (e.g. in oncology, patient safety, eHealth), provides statistics on medicine, causes of death and financial support, directs several advisory and decision-making bodies.

**INC:** national coordinating entity for cancer in LU, expertise in tackling challenges faced by small MS, in cross-border healthcare collaborations, in navigating a multilingual and multicultural environment. Will provide valuable insights into sustainable policy frameworks and healthcare integration and support the development of a long-term vision for PCM across EU.



# WP4 Sustainability: Team

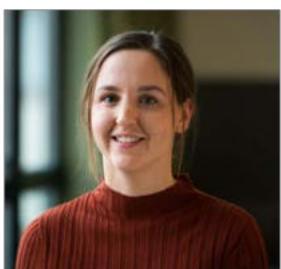


## National Board of Health and Welfare, Sweden



**Malin Eklund, PhD**

Background: PhD Biotechnology KTH, Development and Process dev. of biologics AZ, Sweden's Innovation Agency, SWERI office Brussels: EP PerMed, 1 Million Genomes, EHDS, Precision Health, DIGITAL, Expert cluster 1 Health



**Malin Berggrund, PhD**

Programme officer (screening, cancer)  
Background: medical genetics, Uppsala University

## Institut National du Cancer (INC), Luxembourg



**Nikolai Goncharenko, PhD**

Director, INC Luxembourg  
Background: PhD Molecular Biology - Immunology, M.Sc. Entrepreneurship and Innovation Management



**Amélie Gaignaux, PhD**

European Collaborations Manager, INC Luxembourg  
Background: PharmD, PhD Biobanking, project management, quality assurance

### What we bring

- **Policy + implementation perspective:** translating JA outputs into “how to embed this in real health systems” to achieve real impact for patients (governance, accountability, financing, standards)
- **Small MS and cross-border reality check:** sustainable solutions must work for Small MS/Associated Countries and cross-border pathways, not only for large systems
- **EU ecosystem approach:** systematic and structured ways of working to create synergies with parallel initiatives. A systemic and mission-driven approach to build on strengths and avoid duplication, build a “lean, fluid, cost-effective” pathway for access to PCM.

## How do we make the outputs and activities of the JA Personalised Cancer Medicine endure after the Joint Action ends?

Across the three arms (personalised prevention, personalised medicine, personalised follow-up/tertiary prevention), JA PCM requires a **system approach** to succeed. Sustainability is a challenge: **efficient structures for coordination, collaboration, knowledge exchange and communication are essential** in this endeavour.

WP4 will contribute to establishing **ways of working** built on a **mission-driven approach**: clear measurable goals, cross-sector collaboration, multi-level governance, and portfolios of interconnected actions.

In practice, sustainability depends on **efficient collaboration** within JA PCM, with other **European projects/initiatives**, and with **national and regional actors**. We will start by building a WP4 workplan together with WP4 participants and the Executive Board, using the governance meetings to keep alignment tight with the other WPs.

# WP4 Sustainability: Context

**Principle of subsidiarity:** healthcare delivery and organisation remain the responsibility of Member States.

**EU role = coordination, support, and added value (not direct provision):**

- Setting common objectives/standards (quality, safety, equity)
- Funding collaborative work (EU4Health, Horizon Europe, Digital Europe)
- Promoting cross-border cooperation (e.g., ERNs, EUnetCCC, National Cancer Mission Hubs)
- Building shared infrastructures (e.g., EHDS for secure data exchange)

**Joint Actions** are implementation-focused collaborations between MS/AC:

- They support coordination, capacity building, exchange of best practices and joint delivery of tools/guidance for uptake in national and regional health systems.
- They are not research projects (i.e., not primarily hypothesis-driven R&I), but policy- and system-oriented action to enable real-world implementation.

**So what does sustainability mean for WP4?**

We need outputs that are usable by MS/AC, adaptable to different system maturities, and capable of being embedded into routine practice, esp. where cross-border collaboration is required.

# MISSION & VISION

## WP4 mission (Sustainability):

Ensure the JA PCM results and outputs can contribute with long term value and be **embedded into healthcare systems** in a way that it supports **equity, resilience, and is future-proof**, by:

- understanding the PCM landscape and contribute to knowledge building,
- structures for efficient knowledge exchange
- proposing policy direction and mechanisms that can be sustained beyond the project.

## WP4 vision (where we want to arrive):

- a shared understanding of “what exists and what’s missing” across MS/AC (country profiles + small/associated country needs).
- a **policy direction** that translates JA outputs (pilots, tools, guidelines) into **actionable strategies** for adoption, scale-up, and long-term maintenance.
- a sustainability pathway aligned with the wider EU ecosystem and the PCM Cluster/ Roadbook approach (synergies, no duplication, faster uptake).

# WORKPLAN



## Two tasks:

- Task 4.1 (INC (LU)) PCM landscape: Country profiles (IFO (IT)), Small MS / Associated Countries and cross-border access (UTARTU (EE))
- Task 4.2 (NBHW (SE)) Policy direction: Policy dialogues with stakeholders, Readiness assessment (SIR (SE)), Sustainability Report

## Key milestones:

<b>MILESTONE 17, 18</b>	Country profiles: Establishing framework; status report	M12, M24
<b>MILESTONE 19, 20</b>	Understanding and analysis challenges for implementation of PCM in small and associated countries.	M12, M24
<b>MILESTONE 21</b>	Develop a framework for health system readiness assessment	M42
<b>DELIVERABLE 4.1</b>	Policy Paper on Sustainable implementation of PCM in the EU	M48



# WORKPLAN: Approach and methodology

**Our approach: knowledge base → policy direction → sustainability**

Build on previous work  
and collaborate with other  
initiatives

Build on planned work in  
JA PCM such as surveys  
and mapping activities

## **1) Build the knowledge base (WP4 Task 4.1)**

We will consolidate information from WP mappings/surveys and results from other European initiatives to create country profiles and a focused analysis for Small MS /Associated Countries and cross-border access, so that sustainability recommendations are grounded in real system contexts.

## **2) Convert knowledge into policy direction (WP4 Task 4.2)**

We will run policy dialogues (e.g. GB, NCMH, 1+MG group), apply a readiness assessment, and then translate results into a Sustainability Report with “what to do next” recommendations that MS/AC can adopt.

## **3) Use sustainability theory to keep recommendations practical and durable**

We will apply principles such as, balancing effort vs long-term impact, essential components (access to health data), feedback loops, holistic/long-term thinking, resilience and adaptive governance, diversity/redundancy, and an equity focus across remote regions, small MS and different healthcare environments.

## **4) Maintain alignment with evaluation and adoption mechanisms**

WP3 evaluation framework integrates readiness, equity, and impact and explicitly links with WP4 (plus WP12 and WP13), ensuring sustainability is measurable and iteratively improved, as may be necessary.

# PARTICIPANTS

**24 partners from 12 MS/AC:** Denmark, Estonia, Finland, France, Germany, Greece, Italy, Luxembourg, Netherlands, Norway, Spain, Sweden.

**Budget allocation:** €600,000.

**How we will work with JA governance (to make sustainability real):**

- Align with WP1 on the “PCM in Europe” roadmap (D1.7, M47) and Governmental Board engagement mechanisms.
- Use Executive Board / Governmental Board cycles to stress-test feasibility, ensure MS needs are reflected, and strengthen cross-border cooperation.

# SYNERGIES are essential

## Internal synergies (within JA PCM):

- **WP1:** “PCM in Europe” roadmap (D1.7, M47) + structured Governmental Board engagement to keep outputs policy-relevant.
- **WP2:** ensure WP4 outputs are adoption-ready via templates, website, internal platform, and stakeholder engagement channels (website + comms plan deadline M6).
- **WP3:** use the readiness/equity/impact lens and the self-assessment tool governance to track progress and sustainability risks over time.
- **WP12/WP13:** align on cross-border standards, ethics/ELSI, and data/HTA infrastructures so sustainability advice is implementable.

## External synergies (to build a real sustainability pathway):

Align with relevant initiatives (e.g., EUnetCCC, JANE-2, TEHDAS-2, ERNs, EUCAIM, ECHoS, CCI4EU, 1+ Million Genomes) and contribute to a PCM Cluster and Roadbook approach aimed at bundling outputs into a coherent access pathway.

# EXPECTED OUTCOMES & IMPACT

## Expected outcomes:

- A shared, comparable PCM “baseline” across MS/AC (country profiles + status reporting) to guide targeted implementation support.
- Clear articulation of implementation barriers, opportunities and cross-border constraints for small MS/ Associated Countries, ideally with policy-relevant options.
- A readiness assessment framework to guide decision-makers toward continuous, sustainable, equitable integration of PCM into routine cancer care.
- A final sustainability package / policy paper (D4.1, M48) that harmonises JA outputs into actionable strategies for embedding PCM in MS/AC systems.

## Impact on key stakeholders:

- **Healthcare professionals, researchers and innovators:** clearer pathways for knowledge building and exchange supporting adoption of PCM tools and practices, better cross-border collaboration routes, shared learning on “what works where.”
- **Healthcare policymakers:** structured evidence on system readiness, governance and accountability options, and cross-border enablers such as health data, supporting realistic adoption decisions.
- **Cancer patients / citizens:** improved equity in access (including for small MS/remote regions), clearer communication materials and engagement routes, and more consistent PCM availability across the continuum.
- **Life Science enterprises:** improves competitiveness through more efficient collaboration structures and supporting regulatory framework, incentives and reimbursement models.

# NEXT STEPS: YEAR 1

<b>STEP 1</b>	Confirm WP4 WG structure & roles (task/sub-task leads); Ensure Arm/WP leads are connected	Q1 2026
<b>STEP 2</b>	Align with WP1/WP2/WP3 on governance touchpoints + Roadmap, dissemination, and evaluation/self-assessment integration	Q1 2026
<b>STEP 3</b>	Kick off meeting – Workplan v0.1	Q1 2026
<b>STEP 4</b>	Deliver M12 milestones: MS17 country profile framework memo (structure + methods) MS19 methodology/tool to capture small MS /AC challenges	Q4 2026
<b>STEP 5</b>	Prepare the first round of policy dialogue topics	Q4 2026



# Conclusion

1. Sustainability is not just a final report. It is a *continuous development process* that depends on coordinated action across multiple governance levels and actors.
2. WP4 aims to support the JA to turn outputs into support and structures on “how MS/AC can implement”: country profiles + cross-border/small MS reality checks + readiness + policy direction, ending in a sustainability package/policy paper.
3. We will aim to build sustainability by design, through contributing to efficient coordination structures and work processes that create tight synergies with WP1-WP3 and alignment with the wider EU ecosystem (incl. PCM Cluster/Roadbook), so that the JA PCM outputs can make a difference and be truly adopted.

# Contact

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Amélie Gaignaux

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# Any question?

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# JA PCM

# KICK-OFF

## WP3

## Evaluation

14/15  
JANUARY  
2026



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Rossana Alessandrello

Claudia Prats

Ramon Maspons

 Agència de Qualitat i Evaluació  
Sanitàries de Catalunya

 Generalitat  
de Catalunya

 Fisabio  
Foundation

 STOCKHOLM SCHOOL  
OF ECONOMICS

# WP3 Evaluation

## WP3 LEAD

Salut/  
Agència de Qualitat i Evaluació  
Sanitàries de Catalunya

Generalitat  
de Catalunya



Rossana  
Alessandrello



Claudia Prats



Ramon Maspons

## TASKS LEADS and CO-LEADS



T3.1 and T3.4 Co-lead

Ana Molina

Fisabio  
Foundation



T3.3 Leader

Ebba Hallersjö Hult



Bettina Ryll

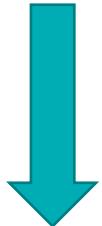
STOCKHOLM SCHOOL  
OF ECONOMICS

*The challenge is not whether innovative PCM interventions work,  
but whether they can be adopted equitably and achieve large-scale impact across Europe.*

*Promising PCM pilots often succeed in well-resourced settings, yet "struggle to translate" into real adoption across diverse Member States( MS) due to differences in readiness, capacity, and maturity of the adopters and the innovators.*

=

*Evaluating individual solutions readiness alone is insufficient to foster feasible, viable and equitable scale-up.*



*WP3 addresses this challenge by focusing on how pilots are defined, planned, executed, and deliver results, ensuring that readiness, equity, and impact are systematically assessed to support PCM implementation (Level 1 from design to proof of concept to implementation), adoption (Level 2 from early adoption to multi health provider or health system adoption) and scalability (Level 3 from one health system adoption to multi health systems scale up) across the diverse Europe*

# MISSION & VISION

- **To provide guidelines and tools to innovative interventions in precision preventive health, medicine preventive, follow-up and tertiary prevention, education and training and quality assurance standards to improve their access to individuals and cancer patients, by planning key actions to address the equity, maximize their impact, and their eventual adoption and scalability.**
- **OBJECTIVES**
  - Develop PCM Evaluation framework applicable to any PCM pilot/healthcare intervention.
  - Taking into account the characteristics of the different pilots/healthcare interventions implemented during the projects and the transversal WPs, apply the PCM Evaluation framework to all (ARM I-III, WP11 EDU-EQA).
  - Plan the actions necessary for implementation, adoption and scale up and closely monitor the progress of selected pilots in agreement with the PCM JA priorities.

# WORKPLAN

- T3.1 Development of PCM Evaluation Framework (AQuAS/FISABIO)
- T3.2 Automatisation of the self-assessment Tool (AQuAS)
- T3.3 Upskilling activities (SIR/AQuAS)
- T3.4 Monitoring & Analysis (AQuAS/FISABIO)

<b>MILESTONE 15</b>	PCM Evaluation Framework & self-assessment tool release	M24
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<b>MILESTONE 16</b>	PCM Evaluation Upskilling activities	M27
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<b>D3.1</b>	PCM Evaluation Framework	M15
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<b>D3.2</b>	Evaluation report: PCM pilots and interventions evaluation report & PCM self-assessment tool governance	M48
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2026

D3.1

M15

M27

D3.2

2028

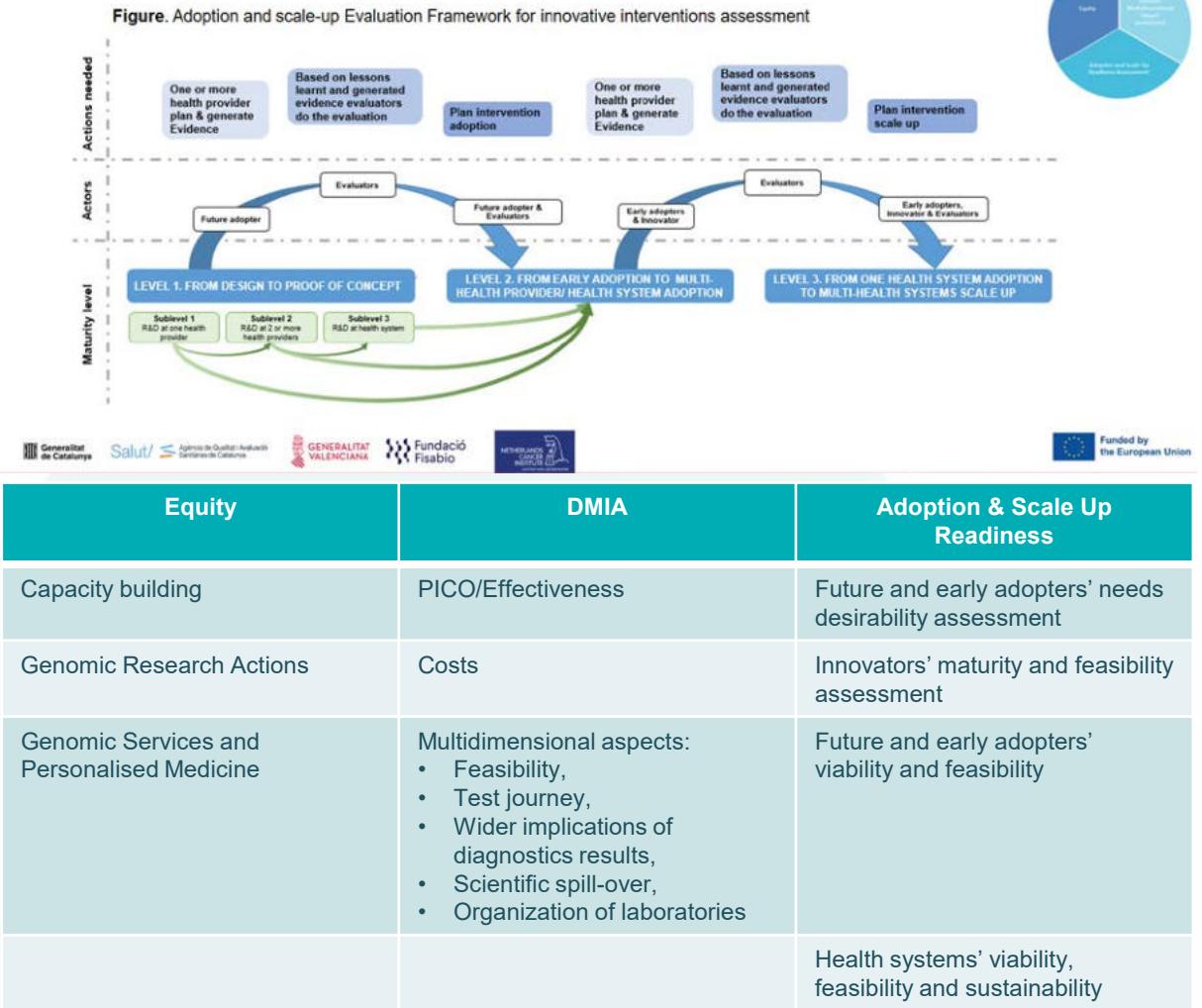
2029

2027

2029

2029

# WORKPLAN - TASKS



## ***T3.1 Development of PCM Evaluation Framework***

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Generalitat de Catalunya

**Fisabio Foundation**

By leveraging on the CAN.HEAL Evaluation framework:

- **Fully integrating the three dimensions and their subdimensions** (equity (FISABIO) (e.g. capacity building, networking, research equations, samples, protocols and methods, evidence assessment, literacy, informed decision making, ELSI, returning the results, patients experience, guidelines), impact (NKI) (e.g. study design, costs and multi-dimensional aspects) and readiness (AQuAS) (future and early adopters needs assessment, innovators/researchers maturity and feasibility assessment, future and early adopters feasibility and viability assessment, intervention assessment and appraisal).

Lead: AQuAS (ES)

Co-lead: FISABIO (ES)

Participants All pilot leads n=7, NKI, LUMC (NL), OUS, HDIR (NO), CLB, GR, INSERM, INCa, Unicancer (FR), ISS, PROMIS (IT), INC, LNDS (LU), MSCI (PL), UKW, DKG (DE), NBWH, KUH RS, SIR (SE), ICO, VHI, IRB Barcelona, Sanidad Aragon (ES), SC (BE), UH-FICAN, UEF (FI), UMFCID (RO), RSD (DK), SAM LT (LT), UTARTU (EE)

# WORKPLAN - TASKS

## T3.1 Development of PCM Evaluation Framework

Salut/ Agència de Qualitat i Avaluació  
Sanitàries de Catalunya

Generalitat  
de Catalunya

 **Fisabio**  
Foundation

By leveraging on the CAN.HEAL Evaluation framework:



The **patient journey** is addressed through **three “arms”**, each consisting of two **technical work packages (WP)** and supported by one or more dedicated **pilot applications**. In addition, two transversal pilots cover all arms and **seven transversal WPs** provide overarching support for the technical WPs and pilots.

- Reinforcing framework levels, dimensions, subdimensions and key actions in terms of **patients/citizens/researchers voice, readiness of the adopters (healthcare providers and health systems) (no clinical domain (little countries – remote regions)), integration with WP4, WP12, and WP13.**

- Addressing specifically aspects as clinical pathways, clinical trials, early clinical drug development, environmental sustainability, relevant existing and legacy data infrastructures and databases. **Leverage on the knowledge generated in oncNGS, CAN.HEAL, PCM4EU, PRIME-ROSE, CGI Clinics, IMPaCT, PragmatIL, LEGACy, EPAAC, CanCon, iPACC, ORION, BUMPER, ECHoS, PRIME-ROSE and collaborate with other JAs (EUnetCCC).**

-Expanding self-assessment tool **applicability to diverse pilots/healthcare interventions in PCM (ARM I - III)**

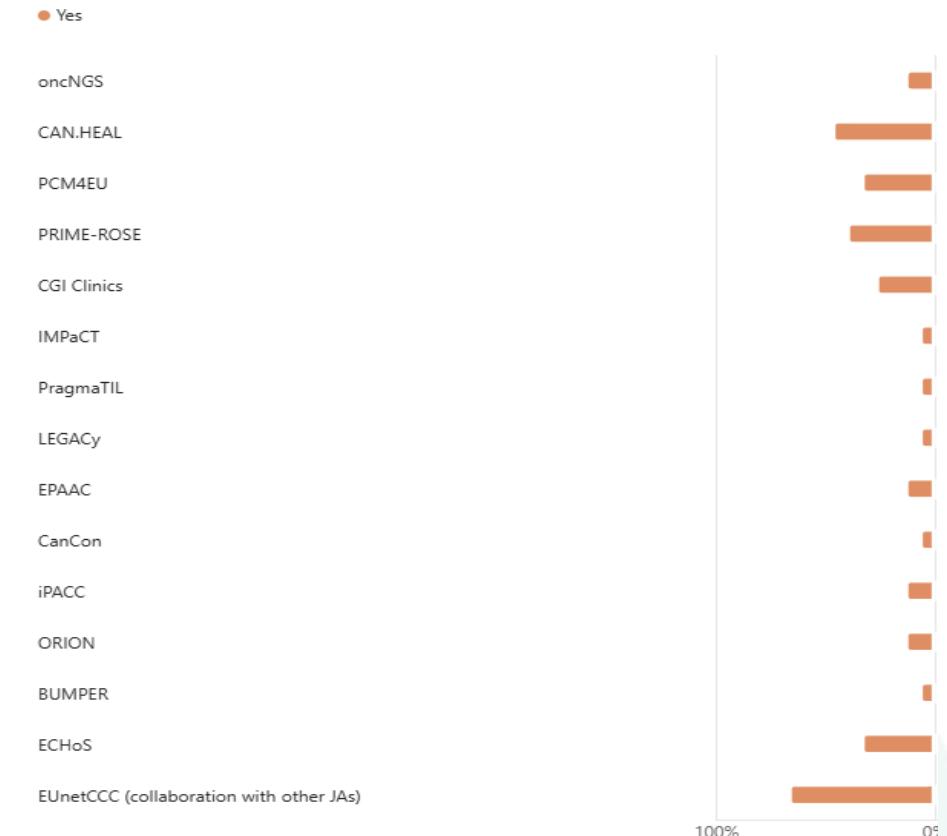
Lead: AQuAS (ES)

Co-lead: FISABIO (ES)

Participants All pilot leads n=7, NKI, LUMC (NL), OUS, HDIR (NO), CLB, GR, INSERM, INCa, Unicancer (FR), ISS, PROMIS (IT), INC, LNDS (LU), MSCI (PL), UKW, DKG (DE), NBWH, KUH RS, SIR (SE), ICO, VHIO, IRB Barcelona, Sanidad Aragon (ES), SC (BE), UH-FICAN, UEF (FI), UMFCD (RO), RSD (DK), SAM LT (LT), UTARTU (EE)

# WORKPLAN - TASKS

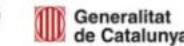
5. Have you participated in any of the following projects?  
(Select all that apply)



✓ **15 responses**  
(14 entities 8 countries)

## T3.1 Development of PCM Evaluation Framework

 Agència de Qualitat i Avaluació  
Sanitàries de Catalunya

 Generalitat  
de Catalunya

 **Fisabio**  
Foundation

By leveraging on the CAN.HEAL Evaluation framework:

- Reinforcing framework levels, dimensions, subdimensions and key actions in terms of patients/citizens/researchers voice, readiness of the adopters (healthcare providers and health systems) (no clinical domain (little countries – remote regions)), integration with WP4, WP12, and WP13.

- Addressing specifically aspects as clinical pathways, clinical trials, early clinical drug development, environmental sustainability, relevant existing and legacy data infrastructures and databases. Leverage on the knowledge generated in oncNGS, CAN.HEAL, PCM4EU, PRIME-ROSE, CGI Clinics, IMPaCT, PragmatIL, LEGACy, EPAAC, CanCon, iPACC, ORION, BUMPER, ECHoS, PRIME-ROSE and collaborate with other JAs (EUnetCCC).

-Expanding self-assessment tool applicability to diverse pilots/healthcare interventions in PCM (ARM I - III)

Lead: AQuAS (ES)

Co-lead: FISABIO (ES)

Participants All pilot leads n=7, NKI, LUMC (NL), OUS, HDIR (NO), CLB, GR, INSERM, INCa, Unicancer (FR), ISS, PROMIS (IT), INC, LNDS (LU), MSCI (PL), UKW, DKG (DE), NBWH, KUH RS, SIR (SE), ICO, VHIO, IRB Barcelona, Sanidad Aragon (ES), SC (BE), UH-FICAN, UEF (FI), UMFCD (RO), RSD (DK), SAM LT (LT), UTARTU (EE)

# WORKPLAN - TASKS

## **T3.2 Automatisation of the self-assessment Tool**

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de Catalunya

- Increase the simplicity, self-explainability and accessibility of the evaluation self-assessment tool
- Automatise self-assessment tool to collect replies, return automatic key actions and plot the results (bar graphs, spider graphs, arrows graphs).
- Automatic translations in different EU languages and track history of pilots/healthcare interventions progresses.

Lead: AQuAS (ES)

Participants FISABIO (ES), NKI (NL), SIR (SE), UTARTU (EE), ICO (ES), LNDS (LU)

# WORKPLAN - TASKS

## **T3.3 Upskilling activities**



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Sanitàries de Catalunya



Prepare communication plan, create and launch upskilling activities (guides, glossary, templates, videos, collaborative workshops, upskilling material and quizzes, etc).

Lead: SIR (SE)

Co-lead: AQuAS (ES)

Participants All pilot leads n=7 NKI, LUMC (NL), FISABIO, ICO, VHI (ES), CLB, GR, INSERM, INCa, Unicancer (FR), ISS (IT), INC, LNDS (LU), MSCI (PL), UKW, DKG (DE), NBWH (SE), SC (BE), UH-FICAN, EUEF (FI), OUS (NO), UMFCD (RO), RSD (DK), NVI (LT)

# WORKPLAN - TASKS

## T3.4 Monitoring & Analysis

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de Catalunya



Fisabio  
Foundation

- Launch and make the self-assessment tool available to all pilots/healthcare interventions.
- Monitor all pilots/healthcare interventions use the tool and track their progress. Perform Pilots Risk Assessment at M12, M24 and M36.
- Analyze and monitor progress of selected pilots/healthcare interventions based on JA PCM priorities.
- Evaluate the use of self-assessment tool and PCM Evaluation Framework.
- Establish governance to keep the self-assessment tool available and updated after the JA.

All pilot leads n=7, NKI,

Lead: AQuAS (ES)

Co-lead: FISABIO (ES)

Participants All pilot leads n=7, NKI, LUMC (NL), ICO, VHIO (ES), CLB, GR, INCa, INSERM, Unicancer (FR), ISS (IT), INC, LNDS (LU), MSCI (PL), UKW, DKG (DE), NBWH, SIR (SE), SC (BE), UH-FICAN, EUF (FI), OUS (NO), UMFCD (RO), RSD (DK))

# EXPECTED OUTCOMES & IMPACT

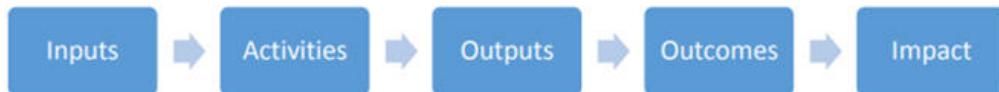
## Expected outcomes:

Indicators in the mid term	Baseline Value	Target value
Project milestone achievement rate: Percentage of milestones completed within the established deadline	None before project starts	85%
Quality of deliverables: Percentage of mandatory deliverables meeting quality criteria specified in Evaluation Plan	None before project starts	100%
Participation rate of authorities and cancer centres in mapping and stakeholder surveys with respect to number invited	Country experts of 73% of countries reviewed JA PCM platform	85%
Participation rate in the evaluation of pilots and use cases with respect to expected number	In JA 100% for site level activities, with variable participation rate of individuals	90%
Risk management effectiveness: mitigation of risks within the JA	None before project starts	Qualitative description of identified risks and mitigation strategies
Evaluation framework, upskilling material and Self assessment tool: Pilot leads adherence	None before project starts	100%
Evaluation framework, upskilling material and Self assessment tool: Pilot leads satisfaction	None before project starts	60%

# EXPECTED OUTCOMES & IMPACT

## Methodological approach: Challenge-agnostic results set

### Theory of Change presented in a results chain per stakeholder



Arrizabalaga, I., Alessandrello, R., Meis, U., Maspons, R., & PiPPi consortium, P. (2020). PiPPi: D5.4 A core set of outcomes indicators.

Zenodo. <https://doi.org/10.5281/zenodo.15527571>

### Challenge-agnostic results

#### 1 Patient-level results

- a) PROM
- b) PREM
- c) Determinants of health
- d) Long-term treatment improvement



#### 2 HC-Professionals-level results

- a) Benefits healthcare providers
- b) Workplace environment / culture



#### 3 HC-Provider results

- a) Organizational aspects
- b) Costs
- c) Process
- d) Technological aspects



#### 4 Health System-level results

- a) Economic sustainability
- b) Safety and sustainability
- c) Long-term treatment improvement



#### 5 Socio-economic-level results

- a) Social determinants
- b) Economic evaluation and HTA



# EXPECTED OUTCOMES & IMPACT

4

5

3

2

1



Input	Activities	Outputs	Outcomes	Impact
WP3 Team  JA PCM Consortium	<p>T3.1 Development of PCM Evaluation Framework</p> <p>T3.2 Automatisation of the self-assessment Tool</p> <p>T3.3 Upskilling activities</p> <p>T3.4 Monitoring &amp; Analysis</p>	<p>MS15 PCM Evaluation Framework &amp; self-assessment tool release</p> <p>MS16 PCM Evaluation Upskilling activities</p> <p>D3.1 PCM Evaluation Framework</p> <p>D3.2 Evaluation report: PCM pilots and interventions evaluation report &amp; PCM self-assessment tool governance</p>	<p>Project milestone achievement rate: Percentage of milestones completed within the established deadline</p> <p>Quality of deliverables: Percentage of mandatory deliverables meeting quality criteria specified in Evaluation Plan</p> <p>Participation rate of authorities and cancer centres in mapping and stakeholder surveys with respect to number invited</p> <p>Participation rate in the evaluation of pilots and use cases with respect to expected number</p> <p>Risk management effectiveness: mitigation of risks within the JA</p> <p>Evaluation framework, upskilling material and Self assessment tool: Pilot leads adherence</p> <p>Evaluation framework, upskilling material and Self assessment tool: Pilot leads satisfaction</p>	<p><b>Patients/Citizens:</b> maximize impact, address equity gaps, improving access and outcomes for individuals and cancer patients.</p> <p><b>Healthcare professional/Researcher:</b> Provides a structured and harmonized framework to systematically evaluate innovative interventions in PCM. Supports continuous improvement through clear indicators, monitoring tools, and quality assurance. Facilitates adoption, learning, and knowledge transfer across settings and countries</p> <p><b>Healthcare organization:</b> differences in readiness, capacity, and maturity of the adopters and the innovators addressed focusing on how innovative interventions are defined, planned, executed, and deliver results when implementing (Level 1 from design to proof of concept to implementation), adopting (Level 2 from early adoption to multi health provider or health system adoption) and scaled up (Level 3 from one health system adoption to multi health systems scale up)</p> <p><b>Healthcare System/Policy Maker:</b> accelerate the equitable adoption and large-scale impact of innovative precision cancer medicine and preventive health interventions across healthcare systems. Support strategic planning for equitable adoption and long-term sustainability</p>

# WP3 PARTICIPANTS and WORK IN PROGRESS

**52 beneficiaries**

**20 countries involved**

Spain, Sweden, the Netherlands, Finland, Italy, France, Denmark, Luxembourg, Germany, Portugal, Lithuania, Poland, Slovenia, Estonia, Latvia, Belgium, Norway, Romania, Bosnia and Herzegovina, and Hungary

## Work Done:

- *WP3 Roles and Experience Form set up and distributed*  
*WP3 pre-kick off meeting held with Romania, France, Sweden, Netherland and Spain held on October 7<sup>th</sup>, 2026*
- *WP3 kick off meeting held on January 8<sup>th</sup>, 2026*

## Work In Progress:

- *Analysis of 15 responses to WP3 Roles and Experience Form*
- *Setting up periodic WP3 Tasks Leads and co-leads meeting*
- *Review surveys MTB (from VHIO) and LB (from Aarhus)*
- *Review of Adoption & Scale Up Readiness key action prior to integration with Equity and DMIA*

Arms/WPs/Pilots		
<b>Arm 1</b>	Personalised prevention	Gustave Roussy
WP5	Personalised prevention	Gustave Roussy, Instituto Superiore di Sanità, ITALY, Lillebaelt Hospital, VHIO, University Hospital of Würzburg
WP6	Early detection	VHIO
Pilot	Risk-Informed Prevention - PARI	Gustave Roussy, VHIO
Pilot	PRS	
<b>Arm 2</b>	Personalised medicine	Gustave Roussy, Centre Léon Bérard
WP7	Diagnosis	Maria Skłodowska Curie National Research Institute of Oncology, VHIO, SciLifeLab, Karolinska Institute, Sweden
WP8	Treatment	SIR, Centre Léon Bérard, Lillebaelt Hospital, VHIO, Gustave Roussy
Pilot	MTB	VHIO, Maria Skłodowska Curie National Research Institute of Oncology, Catalan Institute of Oncology (ICO), Lillebaelt Hospital
Pilot/Uses Cases	Data Collection & Sharing and Early Treatment Access: Managed Entry Agreement	
Pilot/Uses Cases	Data Collection & Sharing and Early Treatment Access: Joint Cohorts	
<b>Arm 3</b>	Personalised follow-up & tertiary prevention	
WP9	Digital innovation	Gustave Roussy
WP 10	Tertiary Prevention	Lillebaelt Hospital
Pilot	Digital Survivorship Tool	Gustave Roussy
<b>Transversal pilots</b>		
Pilot	LB	Lillebaelt Hospital, VHIO
Pilot	Transversal CPS Compass	University Hospital of Würzburg
<b>Transversal WPs</b>		
WP1	Coordination	SCIENSANO, Haute Autorité de Santé (HAS)
WP2	Communication	Haute Autorité de Santé (HAS)
WP3	Evaluation	
WP4	Sustainability	
WP11	EQIA - Education & Training	VHIO
WP12	Legal, Ethics & Equity	Luxembourg National Data Service (LNDS),
WP13	HTA - Data	Gustave Roussy, NKI

# NEXT STEPS

*Next immediate steps and timelines for at least year 1*

<b>STEP 1</b>	Establish a collaborative working environment to support progress within the JAPCM gathering answers to WP3 Form and analysing responses	Date <i>Deadline January 31st</i>
<b>STEP 2</b>	Setting up periodic meetings with the co-leads	Date <i>January 2026</i>
<b>STEP 3</b>	T3.1 Initiate expanding applicability to diverse pilots/healthcare interventions in PCM (ARM I - III) by: <b>- Reviewing the LB and MTB surveys provided</b>	Date <i>January 2026</i>
<b>STEP 4</b>	<b>- supporting pilots in defining their long-, mid- and short-term results/KPIs</b>	Date <i>February - March 2026</i>
<b>STEP 5</b>	T3.1 Initiate integration of the 3 domains (Equity, DMIA and Adoption & Scale Up Readiness)	Date <i>February - March 2026</i>
<b>STEP 6</b>	T3.1 Initiate reinforcing framework levels, dimensions, subdimensions and key actions in terms of patients/citizens/researchers voice, readiness of the adopters (healthcare providers and health systems) (no clinical domain (little countries – remote regions)), integration with <b>WP4, WP12, and WP13</b> .	Date <i>April 2026</i>
<b>STEP 7</b>	T3.1 Initiate leveraging on the knowledge generated in oncNGS, CAN.HEAL, PCM4EU, PRIME-ROSE, CGI Clinics, IMPaCT, PragmaTIL, LEGACy, EPAAC, CanCon, iPACC, ORION, BUMPER, ECHoS, PRIME-ROSE and collaborate with other JAs (EUnetCCC).	Date <i>April 2026</i>

# WP3 PARTICIPANT ROLES & EXPERIENCE

*Please scan the QR code or use the link to join:*



<https://forms.cloud.microsoft/e/Q4T1T0Ywn4?origin=lprLink>

# Conclusion

*Provide 3 key messages that the audience should remember about the WP*

- WP3 ambition is to accelerate the equitable adoption and large-scale impact of innovative precision cancer medicine and preventive health interventions across healthcare systems.
- By developing and applying a robust, adaptable PCM Evaluation Framework, we aim to systematically assess, guide, and strengthen preventive, follow-up, and tertiary prevention interventions, as well as education, training, and quality assurance initiatives.
- Through evidence-based planning, continuous monitoring, and close alignment with PCM Joint Action priorities, we seek to maximize impact, address equity gaps, and enable sustainable implementation, adoption, and scalability, ultimately improving access and outcomes for individuals and cancer patients.

# Contact

Rossana Alessandrello  
AQuAS  
[ralessandrello@gencat.cat](mailto:ralessandrello@gencat.cat)

# Any question?

→ [#JAPCM">Slido.com #JAPCM](https://Slido.com)

Or scan the code below:



# THE JA PCM KICK-OFF MEETING

14-15 January 2026



## 14:50 – 15:30 Session II - Transversal WPs

### WP4: Sustainability

Nikolai Goncharenko, Institut National du Cancer (LU)

### WP3: Evaluation

Rossana Alessandrello, Agencia de qualitat i evaluació sanitaries de catalunya (ES)

## 15:30 – 16:15 Session ARM1: Personalised Prevention

Introduction ARM1 lead

Maud Kamal, Institut Gustave Roussy (FR)

WP5: Roads to developing and implementing  
personalised prevention of cancers

Stefania Boccia, Fondazione Policlinico Gemelli (IT)

### WP6: Early detection

Gerrit Meijer, Stichting Het Nederlands Kanker Instituut -  
Antoni van Leeuwenhoek Ziekenhuis (NL)

**Any question?**

→ Slido.com #JAPCM

Or scan the code below:



# JA PCM

## KICK-OFF

### ARM I PERSONALISED PREVENTION

14/15  
JANUARY  
2026



Co-funded by  
the European Union

Maud Kamal  
Gustave Roussy, France



# ARM I

## Gustave Roussy, FRANCE



Suzette Delaloge



Maud Kamal



## NKI, The NETHERLANDS



Gerrit Meijer



Beatriz Carvalho

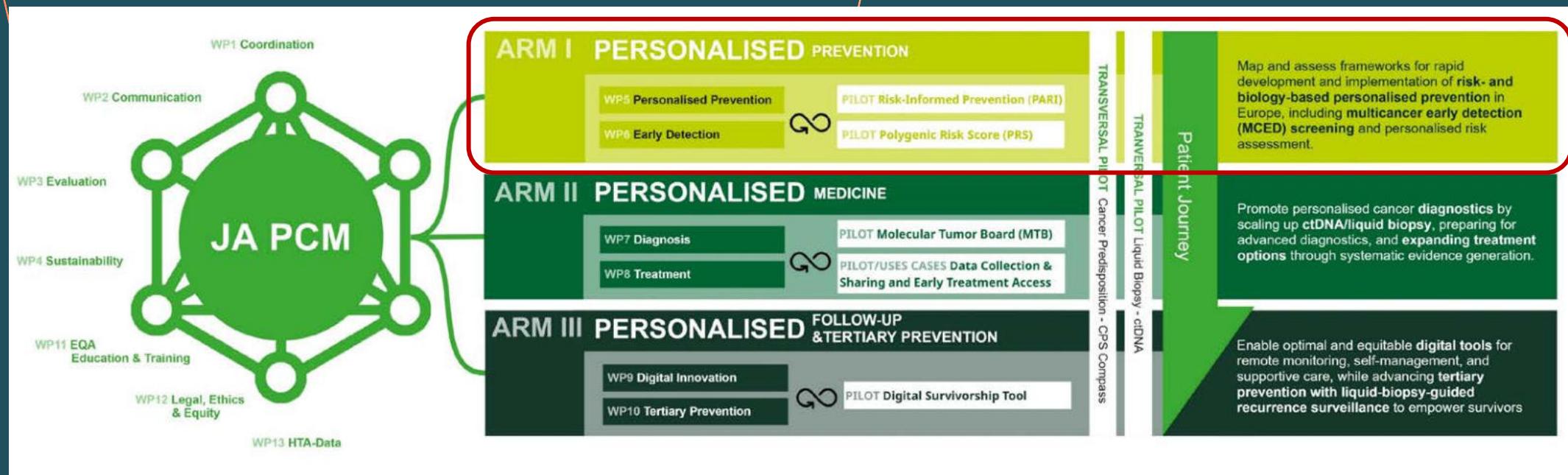


Marjanka Schmidt



# Personalised Prevention is timely

- Personalised prevention, fed by our knowledge on biology, genetics and exposures, is a major, new, timely strategy to complement primordial prevention and cancer treatments
- New avenues need to be implemented for risk identification, early detection and prevention



# Contact

Maud Kamal

Gustave Roussy

[Maud.kamal@gustaveroussy.fr](mailto:Maud.kamal@gustaveroussy.fr)

Suzette Delaloge

Gustave Roussy

[suzette.delaloge@gustaveroussy.fr](mailto:suzette.delaloge@gustaveroussy.fr)



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# JA PCM

# KICK-OFF

14/15  
JANUARY  
2026

WP5

**Roads to developing and  
implementing  
personalised prevention  
of cancers**

*Stefania Boccia*, Fondazione Policlinico  
Universitario Agostino Gemelli IRCCS

Italy



Co-funded by  
the European Union



# Leadership Team



## Suzette Delaloge

WP Leader

Department of Cancer Medicine, **Institut Gustave  
Roussy (GR)**  
France



## Stefania Boccia

WP Co-Leader

Section of Hygiene, Department of Life Sciences and  
Public Health, Università Cattolica del Sacro Cuore  
Department of Woman and Child Health and Public  
Health, **Fondazione Policlinico 'A. Gemelli'**  
**IRCCS (FPG)**,  
Italy



# Work Package 5: Roads to developing and implementing personalised prevention of cancers



## MISSION & VISION

*To accelerate the implementation of **risk- and biology-based personalized cancer prevention** across Europe, fostering **proactive, integrated, and equitable approaches** within **healthcare and public health systems**.*

- **OBJECTIVES**
  - Map, assess, and translate ongoing and planned initiatives to inform future personalized prevention strategies.
  - Implement risk-informed cancer prevention pathways across Europe, including genetic susceptibility and lifestyle interventions.
  - Enhance early detection strategies and integrate emerging tools such as polygenic risk scores, biomarkers, and digital solutions.
  - Promote equitable access to personalized prevention interventions and support healthcare system readiness for scaling up.

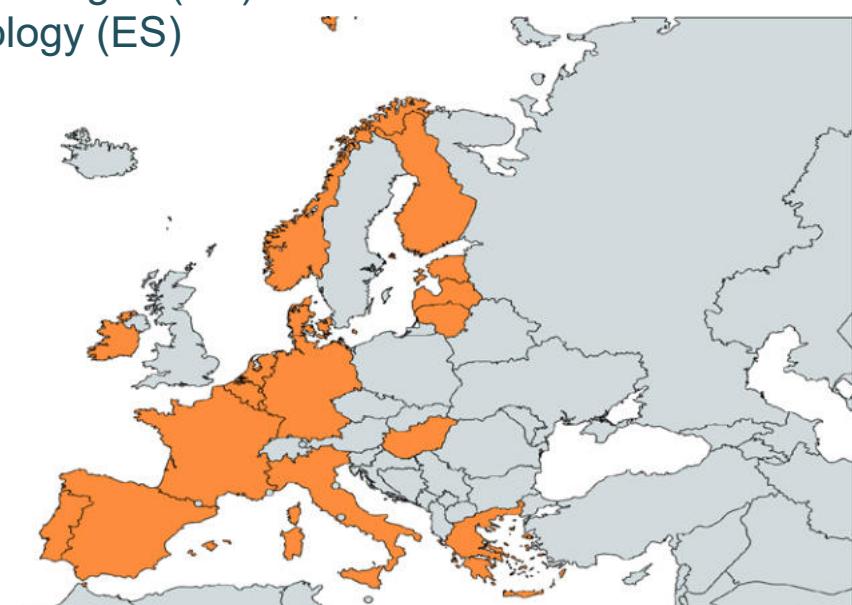
# Work Package 5: Roads to developing and implementing personalised prevention of cancers



## PARTICIPANTS

- Sciensano (BE)
- Liège University Hospital (BE)
- University of Gent (BE)
- Antwerp University Hospital (BE)
- Region Southern Denmark (DK)
- University of Tartu (EE)
- University of Helsinki (FI)
- Centre Leon Berard (FR)
- Institut Gustave Roussy (FR)
- University Hospital Würzburg (DE)
- University Hospital of Rostock (DE)
- National Hellenic Research Foundation (EL)
- National and Kapodistrian University of Athens (EL)
- National Institute of Oncology (HU)
- Health Service Executive (IE)
- Fondazione Policlinico Gemelli (IT)
- Istituto Europeo Oncologia (IT)
- Istituti Fisioterapici Ospedalieri (IT)
- Riga Stradiņš University (LV)

- Pauls Stradiņš Clinical University Hospital (LV)
- National Cancer Center (LT)
- Netherlands Cancer Institute (NT)
- University of Oslo (NO)
- Portuguese Oncology Institute of Lisbon (PT)
- Portuguese Oncology Institute of Porto (PT)
- Institute for Research and Innovation in Health (PT)
- Institute for Health Sciences of Aragon (ES)
- Vall d'Hebron Institute of Oncology (ES)



# TASK 5.1 GR/FPG

M0-M36



**Mapping of past/ongoing/planned initiatives and their expected outputs, evidence TRL and healthcare organisations requirements**

Subtask number	Description	Leader
5.1.1	To map and analyse <b>past, ongoing and planned personalised cancer risk reduction interventions</b> (high penetrance carriers, exposures ...).	GR (FR)
5.1.2	To map and analyse <b>evidence and TRL of major developments for PP in the next decade.</b>	RSD (DK)
5.1.3	To map and analyse <b>healthcare organisations needs</b> for efficient PP (healthcare system, HCPs, costs, digital tools, infrastructure).	NKI (NL)
5.1.4	To map and analyse <b>pilot initiatives of PP in funded projects.</b>	FPG (IT)

**MS22 (FPG)**

List of initiatives and pilots related to personalised prevention

M30

**D5.1 (GR)**

Report on the mapping activities of the WP

M36

2026



2028



D5.1



2029

## TASK 5.2 FPG/GR

M7-M48



### Assessment of the EU Member States' preparedness for personalized prevention delivery

Subtask number	Description	Leader
5.2.1	<b>Ensure EU Members States' preparedness for risk-based PP</b> , addressing EU heterogeneity based on visions from citizens, healthcare providers and system organisations, industry, EMA, and other EU and MS stakeholder.	SC (BE)
5.2.2	<b>Perform a global analysis and consensus vision on the preparedness.</b>	RSD (DK)
5.2.3	<b>Scale up EU-wide implementation</b> (sound + flexible) and <b>prepare PP</b> for adoption and upcoming advanced tools via capacity building activities.	KUL (BE)

2026

2028

2027

2029

## Minimal requirements of personalised cancer prevention in the EU

Subtask number	Description	Leader
5.3.1	Define <b>minimal requirements</b> of PP in the EU via the <b>assessment</b> and <b>consensus</b> statement on the required levels of evidence, MCBS, impact, cost effectiveness and on the required ethics and access issues.	GR (FR)
5.3.2	<b>Assess the added value</b> of multidisciplinary advisory board to <b>support</b> the decision and the <b>genetic counselling</b> regarding monitoring (early detection) and <b>prevention</b> based on the risk assessment (high penetrant and PRS).	SC (BE)
5.3.3	Identify <b>appropriate models</b> according to country/regional specificities with consideration of a supra-national organisation with a <b>pool of experts</b> .	IACS- DSA(ES)

**D5.2 (SC)**

Report on the minimal requirements of personalised cancer prevention in the EU

M48

2026

2028

D5.2

2027

2029

## TASK 5.4 CLB/IPO Porto

M7-M36

Identification and functioning requirement of the network of expert centres for interception clinical trials, exploring potential synergies with other ongoing EU initiatives



Subtask number	Description	Leader
5.4.1	To <b>capitalize</b> on a <b>network of expert centres</b> for interception clinical trials, exploring <b>potential synergies</b> with the network of CCC in development via the JA EUnetCCC, JANE2, JA PreventNCD with several aims. In collaboration with WP9 for digital tools, WP12 for ELSI and WP13 for data and HTA.	SC (BE)
5.4.2	To <b>define requirements regarding the setup of collaborative platforms</b> (precancer board) to centralize best practice in the diagnosis and management of precancer across EU.	CLB (FR)
5.4.3	To map existing databases and evaluate the need to create new depositories including real-world studies, prospective cohorts as well as clinical trials.	GR (FR)
5.4.4	To define the minimal requirements to develop and evaluate digital tools facilitating communication between patients and community-based care givers and disease experts in collaboration with WP9.	IPO Porto (PT)

**MS23 (CLB)**

List of the network of expert centres

M30

2026

2028

MS23

2029

2027

# Personalized Prevention Synergies



# Personalized Prevention Synergies



a PeRsOnalized Prevention roadmap  
for the future HEaLthcare

<b>COORDINATOR</b>	Stefania Boccia
<b>ORGANIZATION</b>	Università Cattolica del Sacro Cuore
<b>DURATION</b>	September 2022 – August 2026
<b>PARTNER</b>	18 partners
<b>BUDGET</b>	3,000,000€

Since September 2022, PROPHET has been developed through three sequential and interconnected phases, **Mapping**, **Assessment** and **Building** (currently ongoing). This work has enabled the co-creation of a **Strategic Research and Innovation Agenda (SRIA)** and a **Personalized Prevention Roadmap**, defining priorities, actions and stakeholders, and providing practical guidance on how personalized prevention can be implemented within European healthcare systems, taking into account governance, data infrastructure, workforce training and adaptation to local contexts.



**SCAN THE QR  
CODE  
TO READ THE  
ROADMAP  
FACTSHEET**



**SCAN THE QR  
CODE  
TO READ THE  
SRIA  
FACTSHEET**



# Personalized Prevention Synergies



## SAVE THE DATE

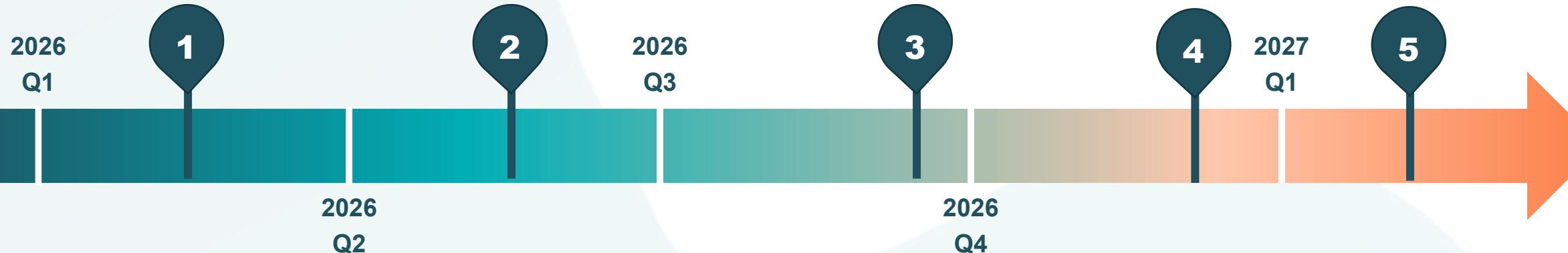
Rome, 26-27 March 2026  
Location TBD

Draft Agenda

Day 1   26 March 2026				Day 2   27 March 2026						
13:30 – 14:00 <i>Registration</i>				09:00 – 09:15   <i>Welcome &amp; Recap of Day 1</i>						
14:00 – 14:15   <i>Opening</i>				<i>Stefania Boccia, Università Cattolica del Sacro Cuore</i> <i>TBC, European Commission, DG Research and Innovation</i>						
Walter Ricciardi, President of Mission on Cancer				09:15 – 09:45   <i>The Strategic Research and Innovation Agenda (SRIA): Broad scope of promotion and prevention, and overview of Challenges</i>						
14:15 – 14:45   <i>Welcome and Introduction</i>				<i>Roundtable with Challenge Leaders</i> <i>Discussion moderated by Roberta Pastorino, Fondazione Policlinico Universitario Agostino Gemelli IRCCS</i>						
<i>Framing Prevention in the European Context</i> <i>Stefania Boccia, Università Cattolica del Sacro Cuore</i> <i>Marius Gaenta, Romanian Center for Innovation in Medicine</i>				09:45 – 11:00 Parallel Breakout Sessions						
14:45 – 15:15   <i>Enabling systems for scaling Personalized Prevention in Europe</i>				<b>B1) Evidence and Frameworks</b> Presentation of Challenges 2. <i>Continuous evidence synthesis system</i> 3. <i>PROPHET Framework implementation</i>	<b>B2) Data and Infrastructure</b> Presentation of Challenges 4. <i>Data collection and integration</i> 7. <i>Regulatory aspects and private sector synergy</i>	<b>B3) People, Trust and Behavior</b> Presentation of Challenges 5. <i>Community Engagement and trust</i> 6. <i>Health Professionals and Policy Makers involvement</i> 10. <i>Changing behavior</i>	<b>B4) Systems, Policy and Equity</b> Presentation of Challenges 8. <i>Access, Equity and Coverage</i> 9. <i>Ethical, Legal, Social Issues (ELSI)</i>			
<i>European Partnership for Personalised Medicine</i> <i>Monika Frenzel, EPPMed representative</i>										
15:15 – 15:45   <i>PROPHET in the EU Landscape</i>				11:00 – 11:20 Coffee Break						
<i>PROPHET in the EU Health Policy landscape: expectations and relevance</i> <i>Cornel Riscanu, HaDEA, PROPHET Project Officer</i>				11:20 – 11:50 Parallel Breakout Sessions						
<i>Vision, objective and governance of PROPHET</i> <i>Stefania Boccia, Università Cattolica del Sacro Cuore, PROPHET Coordinator</i>				<b>B1) Evidence and Frameworks</b> Presentation of Challenges 2. <i>Continuous evidence synthesis system</i> 3. <i>PROPHET Framework implementation</i>	<b>B2) Data and Infrastructure</b> Presentation of Challenges 4. <i>Data collection and integration</i> 7. <i>Regulatory aspects and private sector synergy</i>	<b>B3) People, Trust and Behavior</b> Presentation of Challenges 5. <i>Community Engagement and trust</i> 6. <i>Health Professionals and Policy Makers involvement</i> 10. <i>Changing behavior</i>	<b>B4) Systems, Policy and Equity</b> Presentation of Challenges 8. <i>Access, Equity and Coverage</i> 9. <i>Ethical, Legal, Social Issues (ELSI)</i>			
15:45 – 16:00 <i>Coffee Break &amp; Networking</i>										
16:00 – 17:30   <i>The European Prevention Ecosystem: Joint Actions and Flagship initiatives</i>				B1) Evidence and Frameworks Presentation of Challenges 2. <i>Continuous evidence synthesis system</i> 3. <i>PROPHET Framework implementation</i>						
<i>JANE-2: building a European network for personalized prevention</i> <i>Delia Nicoara, Institutul Oncologic „Prof. Dr. Ion Chiricuță” Cluj-Napoca</i>				B2) Data and Infrastructure Presentation of Challenges 4. <i>Data collection and integration</i> 7. <i>Regulatory aspects and private sector synergy</i>						
<i>EUnetCCC and Prevention Hubs: integrating prevention within Comprehensive Cancer Centres</i> <i>TBD</i>				B3) People, Trust and Behavior Presentation of Challenges 5. <i>Community Engagement and trust</i> 6. <i>Health Professionals and Policy Makers involvement</i> 10. <i>Changing behavior</i>						
<i>Advancing risk-based and organized cancer screening in Europe: EUCanScreen</i> <i>Marcis Leja, University of Latvia</i>				B4) Systems, Policy and Equity Presentation of Challenges 8. <i>Access, Equity and Coverage</i> 9. <i>Ethical, Legal, Social Issues (ELSI)</i>						
<i>The Joint Action on Personalized Cancer Medicine</i> <i>Marc Van Den Bulcke, Sciensano</i>				B1) Evidence and Frameworks Presentation of Challenges 2. <i>Continuous evidence synthesis system</i> 3. <i>PROPHET Framework implementation</i>						
<i>JA PreventINCD: strengthening prevention of non-communicable diseases across Europe</i> <i>TBC</i>				B2) Data and Infrastructure Presentation of Challenges 4. <i>Data collection and integration</i> 7. <i>Regulatory aspects and private sector synergy</i>						
<i>JACARDI: Strengthening European Action on Cardiovascular Diseases and Diabetes</i> <i>Benedetta Armoida, Istituto Superiore di Sanità</i>				B3) People, Trust and Behavior Presentation of Challenges 5. <i>Community Engagement and trust</i> 6. <i>Health Professionals and Policy Makers involvement</i> 10. <i>Changing behavior</i>						
<i>Establishing of Cancer Mission Hubs: Networks and Synergies (ECHOsI)</i> <i>Hugo Soares, Portuguese Agency for Clinical Research and Biomedical Innovation</i>				B4) Systems, Policy and Equity Presentation of Challenges 8. <i>Access, Equity and Coverage</i> 9. <i>Ethical, Legal, Social Issues (ELSI)</i>						

# NEXT STEPS

<b>STEP 1</b>	Kick off meeting of the WP	February 2nd
<b>STEP 2</b>	Organization of monthly meetings	February
<b>STEP 3</b>	Templates of the details of the tasks to be shared with leadership	March
<b>STEP 4</b>	Monitoring of the progress of each task	Year 1
<b>STEP 5</b>	Reporting of Milestone and Deliverables and cross talks with other WPs	M30-M48



# EXPECTED OUTCOMES & IMPACT

## Expected outcomes:

- Mapping, identification, analysis of past ongoing and future PPC efforts and initiatives in the EU (and major players)
- Identification of a network of expert centers dedicated to PPC
- Assessment of preparedness at granular levels in the EU related to minimal requirements for PPC, together with gaps of preparedness and proposed solutions

## Key Impacts on Stakeholders

- Healthcare professionals & researchers : WP5 will provide HCP and researchers with materials facilitating their understanding of the situation across the EU regarding PPC, current and future efforts, needs and gaps, as well as development frameworks and training materials
- Healthcare policymakers: WP5 will critically prepare the broad implementation of PPC in member states and provide policy makers with materials and frameworks allowing informed political and policy decisions in the field
- Citizens: JA PCM will advance the field of PPC in the EU, allowing broad and equitable access throughout the member states

# Conclusion **WP5**

- PPC, a critical new avenue in oncology, is on its way but requires proper implementation to allow access, equity, feasibility and high impact
- WP5 of JA PCM will contribute to build the key foundations for the proper implementation and development of PCM in the EU
- Synergies with the other WPs of JA PCM, as well as ongoing EU initiatives and Joint actions are critical and will facilitate and accelerate these goals

# Contact

Suzette Delaloge

Gustave Roussy

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Gemelli IRCCS

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Co-funded by  
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# Any question?

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# JA PCM

# KICK-OFF

14/15  
JANUARY  
2026

WP6

## Early detection

Gerrit A. Meijer



Co-funded by  
the European Union



# Early detection



Gerrit A. Meijer, MD, PhD  
NKI, the Netherlands



Juan Gonzalez Garcia, PhD  
IACS, Spain

# Overarching goal of WP6



To improve ongoing cancer screening programs  
by increasing cancer screening innovation preparedness

**Multi-cancer early detection (MCED) & personalized risk factors  
as a timely and tangible “use case”**

**Why focus on MCED & polygenic / exposome risk factors (PRS/ERS)?**

- Cancer incidences are rising
- Current screening strategies are in place only for a limited number of cancer types (e.g. cervical, breast, colorectal cancer, prostate, lung)
- Promising data from multi-cancer early detection studies
- Personalized risk profiling (PRS, ERS) opportunities are emerging
- Existing data are fragmented / hard to interpret:
  - Test parameters (sens/spec, etc)
  - Performance compared to current screening tests
  - ELSI / Wilson & Jungner screening criteria / participant attitudes

# MISSION & VISION



- **Importance:**
  - With the worldwide increasing attention for ctDNA based MCED & PRS/ERS screening, it is important that :
    - The merits of MCED ctDNA-based strategy are properly being evaluated
    - The added value of PRS/ERS are properly being evaluated
    - Memberstates prepare for future MCED implementations by harmonizing/standardizing logistics and (data)infrastructure to facilitate efficient performance evaluations based on RWD
- **Objectives:**
  - Prepare European cancer screening programs for implementation of MCED-based screening
  - Prepare European cancer screening programs for implementation of personalised risk assessment

# PARTICIPANTS



# WORKPLAN



- Task 6.1 (**NL, FI, BE, DE, DK, FR, GR, IE, IT, LU, LV, NO, PL, PT**)
  - *Towards ctDNA-based MCED; document the path to implementation of ctDNA in MCED in the European setting by:*
    - Evaluating pros and cons of different ctDNA technologies
    - Evaluating ctDNA-based MCED compared to single cancer screening
- Task 6.2 (**LV, BE, DE, EE, FI, GR, NO, PO, PT**)
  - *ELSI & MCED-based screening in Europe:*
    - Evaluating ethical, legal and social issues
    - Evaluating compliance with Wilson and Jungner/WHO
    - screening criteria



Beatriz Carvalho  
Lead



Sanna Livanainen  
Co-lead



Vita Rovite  
Lead



Wannes van Hoof  
Co-lead

# WORKPLAN



- Task 6.3 (**NL, NL, BE, DE, EE, ES, FR, GR, HU, IT, LU, LV, NO, PL, PT**)
  - *Polygenic risk scores (PRS) combined with clinical and lifestyle factors in multiple cancers (breast and prostate):*
    - Developing a harmonised protocol for the introduction of PRS together with clinical and lifestyle factors



Jeroen van Rooij  
Lead



Marjanka Schmidt  
Co-lead

- Task 6.4 (**NL, DE, BE, EE, ES, FI, FR, GR, IE, IT, LU, LV, NO, PL, PT**)
  - *Combining ctDNA testing with risk factors:*
    - Evaluating whether Polygenic risk scores (PRS) and Exposome risk scores (ERS) have added value in ctDNA-based MCED screening



Marjanka Schmidt  
Lead



Anke Bergmann  
Co-lead

# WORKPLAN



- Task 6.5 (**NL, ES, DE, IT, LU, GR**)
  - *Health Technology Assessment (HTA) analysis on MCED-based screening with or without risk factors, in Europe:*
    - Evaluating the long-term impact of MCED-based screening
    - Evaluating cost-effectiveness of MCED-based screening



Valesca Retèl  
Lead



Juan Gonzalez Garcia  
Co-lead

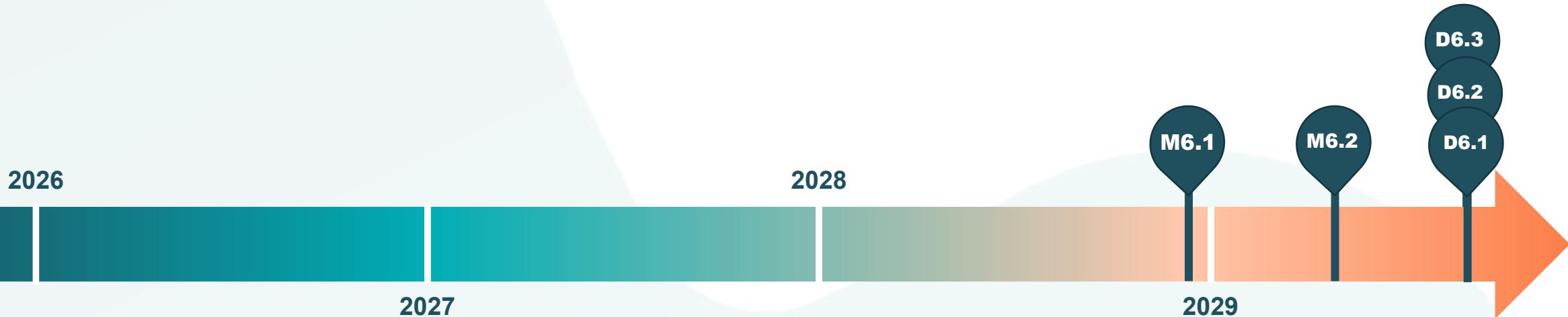
# WORKPLAN



---

<b>MILESTONE M6.1</b>	MCED readiness	M36
<b>DELIVERABLE D6.1</b>	MCED for screening	M48
<b>MILESTONE M6.2</b>	PRS readiness	M42
<b>DELIVERABLE D6.2</b>	PRS for screening	M48
<b>DELIVERABLE D6.3</b>	MCED and risk assessment for screening	M48

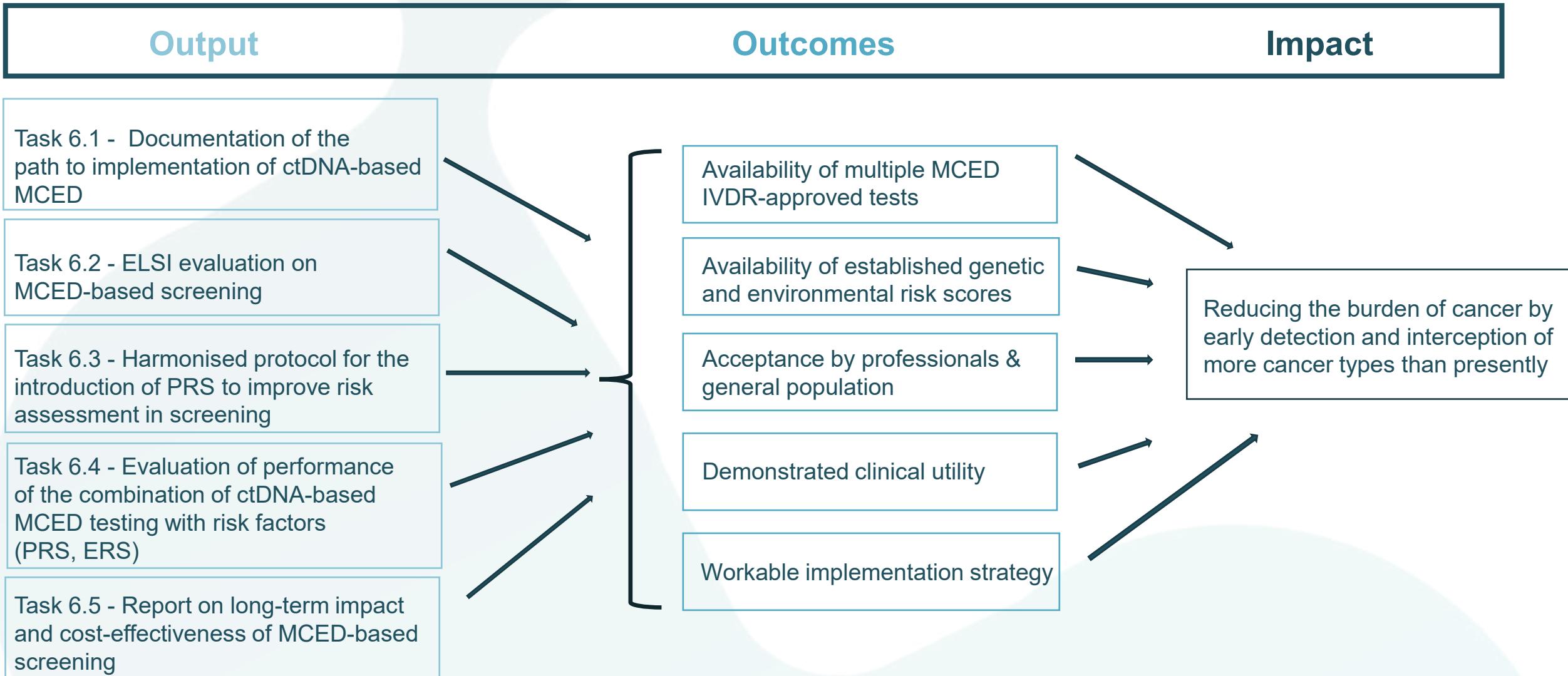
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# EXPECTED OUTCOMES & IMPACT



- Multi-cancer early detection, with incorporation of personal risk assessment (PRS & ERS), fits the ambition of this Joint Action to improve on PCM.



# Pilot Polygenic Scores (PRS)



*Polygenic scores can help personalize screening of common cancers.*

*The technology and knowledge to do so largely exists, but implementation is slow-going and fragmented.*

- **OBJECTIVES**

- Write a joint protocol to integrate the breast cancer PRS into CanRisk
- Validate this protocol in 100 at-risk healthy relatives of breast cancer patients in pilot studies (3-4 sites)
- Enhance readiness of PRS use and provide implementation strategies in breast cancer and beyond

Workplan and further details outlined tomorrow. Survey ongoing to select Pilot sites.

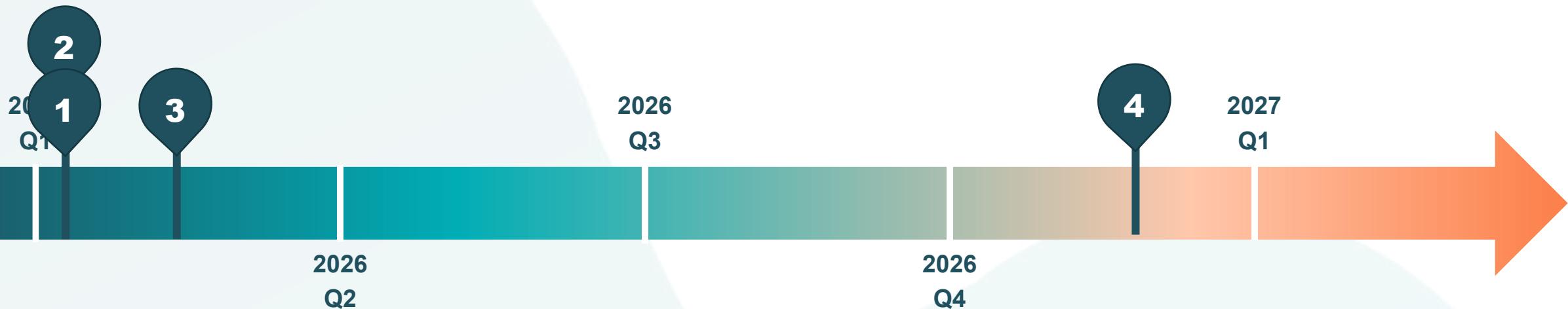
Jeroen van Rooij  
Erasmus MC, NL



Marjanka Schmidt  
Netherlands Cancer Institute, NL

# NEXT STEPS

<b>STEP 1</b>	Draft detailed working plan per task	M2
<b>STEP 2</b>	Plan monthly meetings	M2
<b>STEP 3</b>	Appoint staff per task (308 PM- whole WP6)	M6
<b>STEP 4</b>		Date
<b>STEP 5</b>		Date



# Conclusion

- Personalized early detection and interception in principle is the most effective approach to prevent morbidity and mortality by cancer
- MCED and personalized risk profiling appear to be promising new approaches for cancer screening
- Yet, there are many open questions and WP6 aims to find answers

# Any question?

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## ENJOY A LITTLE COFFEE BREAK

Please be back on time for the next session

## AGENDA



## PICK UP YOUR STICKER(S)

ARM1

ARM3

ARM2

Transversal

# THE JA PCM KICK-OFF MEETING

14-15 January 2026



**Any question?**

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## 16:50 – 17:35 **Session ARM2: Personalised medicine**

Introduction ARM2 lead

Ruggero De Maria, Alleanza Contro il Cancro (IT)

WP7: Diagnosis

Gerrit Meijer (TBC), Stichting Het Nederlands Kanker Instituut

- Antoni van Leeuwenhoek Ziekenhuis (NL)

Paivi Östling, Karolinska Institutet (SE)

WP8: Expanding the treatment space by access under systematic evidence-generation

Kjetil Tasken, Oslo University Hospital (NO)

## 17:35 – 17:45 **Conclusion of the day**

Marc Van den Bulcke, Cancer Centre, Sciensano (BE)

## 17:45 – 19:00 **Networking event**

# JA PCM

# KICK-OFF

14/15  
JANUARY  
2026

## Arm II WP7 - Diagnosis



Gerrit Meijer

NKI, Netherlands  
Lead

Päivi Östling

KI, Sweden  
Co-Lead



Co-funded by  
the European Union



**WP7**

# WP7 Diagnosis

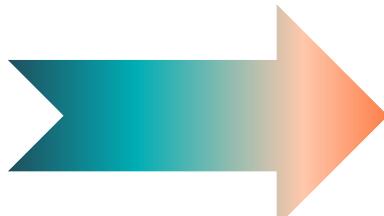


*Every cancer patient deserves the best possible treatment and that begins with the best possible diagnosis.*

*Yet across Europe, access to advanced diagnostic tools is unequal and implementation of new tools is slow.*

*WP7 asks a simple but urgent question:  
"How do we make cutting-edge diagnostics the norm, not the exception?"*

# WP7 MISSION & VISION



- *The best treatment of every cancer patient always starts with the best diagnosis*
- *In oncology, our increasing knowledge of disease mechanisms boosts the development of new treatments and diagnostics*
- *Implementation of molecular and other advanced diagnostics in routine cancer care is lagging behind*

## OBJECTIVES

- Scale up ctDNA/liquid biopsies towards EU-wide implementation
- Prepare EU cancer care for upcoming advanced diagnostics
- Increase availability of diagnostics data for primary and secondary use
- Observational data platform to increase implementation of novel diagnostics

# WP7 BUSINESS & WORKPLAN



## WP meetings

- Task lead/co-lead: monthly, started
- All participants: frequency tbd, will start after kick off meeting

FLASH report JA-PCM Task 7.[] status 12.2025

<b>Recent Accomplishments:</b> -	<b>Issues and opportunities:</b> -																									
<b>Recent Decisions:</b> -																										
<b>Actions and Deliverables:</b> -	<b>Planning current phase</b> <table border="1"><thead><tr><th>ACTIVITY</th><th>YEAR 1</th><th>YEAR 2</th><th>YEAR 3</th><th>YEAR 4</th></tr></thead><tbody><tr><td>T1.1 - Scale up ctDNA/LB logic</td><td>Q1</td><td>Q2</td><td>Q3</td><td>Q4</td></tr><tr><td>T1.2 - Prepare for advanced diagnostics</td><td></td><td>Q1</td><td>Q2</td><td>Q3</td></tr><tr><td>T1.3 - Diagnostic data provision</td><td></td><td>Q1</td><td>Q2</td><td>Q3</td></tr><tr><td>T1.4 - Observational diagnostic testing platform</td><td></td><td>Q1</td><td>Q2</td><td>Q3</td></tr></tbody></table>	ACTIVITY	YEAR 1	YEAR 2	YEAR 3	YEAR 4	T1.1 - Scale up ctDNA/LB logic	Q1	Q2	Q3	Q4	T1.2 - Prepare for advanced diagnostics		Q1	Q2	Q3	T1.3 - Diagnostic data provision		Q1	Q2	Q3	T1.4 - Observational diagnostic testing platform		Q1	Q2	Q3
ACTIVITY	YEAR 1	YEAR 2	YEAR 3	YEAR 4																						
T1.1 - Scale up ctDNA/LB logic	Q1	Q2	Q3	Q4																						
T1.2 - Prepare for advanced diagnostics		Q1	Q2	Q3																						
T1.3 - Diagnostic data provision		Q1	Q2	Q3																						
T1.4 - Observational diagnostic testing platform		Q1	Q2	Q3																						

2026

2027

2028

2029

<b>MILESTONE 24</b>	ctDNA readiness by self-assesment of partners	M28 (March 2028)
<b>MILESTONE 25</b>	Draft report from community of experts	M30 (May 2028)
<b>MILESTONE 26</b>	Draft version of data managment plan	M28 (March 2028)
<b>MILESTONE 27</b>	Draft version of a diagnostic testing platform	M30 (May 2028)
<b>DELIVERABLE 7.1</b>	Scale up of ctDNA/LB to EU wide implementation	M48 (Nov 2029)
<b>DELIVERABLE 7.2</b>	Prepare cancer care for upcoming diagnostics	M42 (May 2029)
<b>DELIVERABLE 7.3</b>	Diagnostic data provision (data management plan)	M42 (May 2029)
<b>DELIVERABLE 7.4</b>	Observational diagnostic testing platform	M42 (May 2029)



# PARTICIPANTS **WP7**

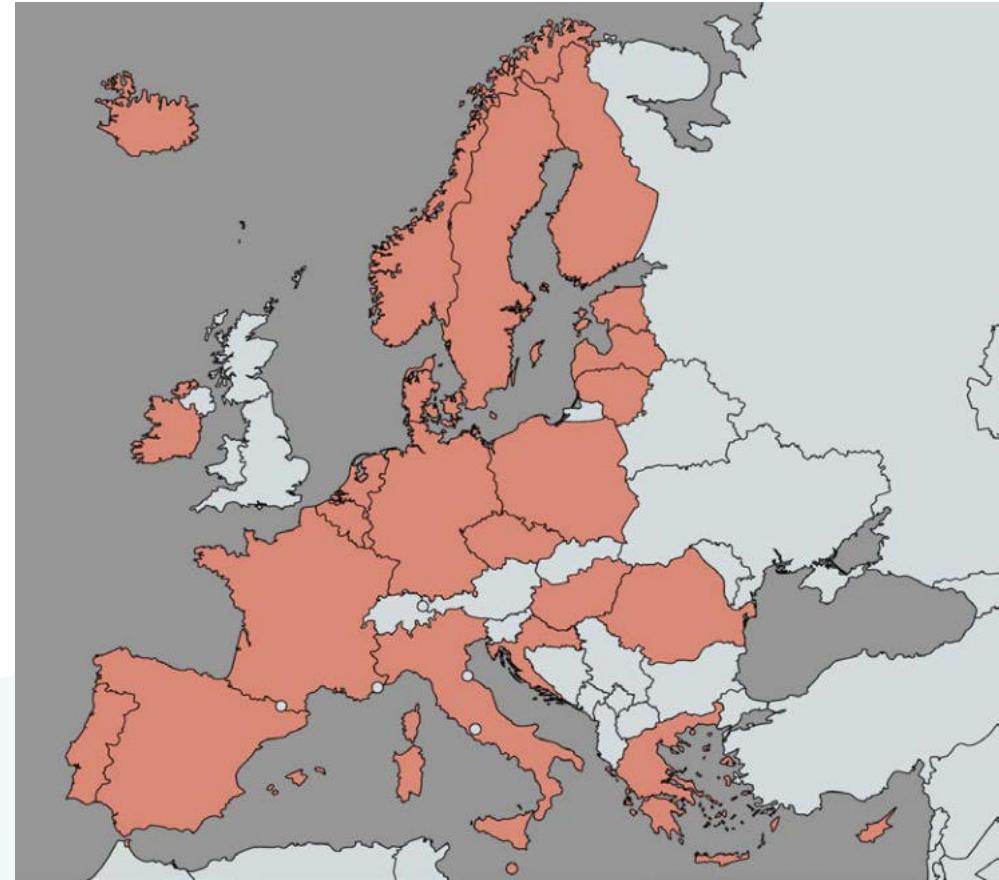
<b>WP7 Countries</b>
1 Belgium
2 Croatia
3 Cyprus
4 Czechia
5 Denmark
6 Estonia
7 Finland
8 France
9 Germany
10 Greece
11 Hungary
12 Iceland
13 Ireland
14 Italy
15 Latvia
16 Lithuania
17 Luxemburg
18 Malta
19 Netherlands
20 Norway
21 Poland
22 Portugal
23 Romania
24 Spain
25 Sweden

<b>Task 7.1 Countries</b>
1 Belgium
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15 Luxemburg
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20 Portugal
21 Romania
22 Spain
23 Sweden

<b>Task 7.2 Countries</b>
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20 Portugal
21 Romania
22 Spain
23 Sweden

<b>Task 7.3 Countries</b>
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3 Finland
4 Germany
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6 Estonia
7 Finland
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12 Iceland
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14 Italy
15 Latvia
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18 Malta
19 Netherlands
20 Norway
21 Poland
22 Portugal
23 Romania
24 Spain
25 Sweden

<b>Task 7.4 Countries</b>
1 Belgium
2 Cyprus
3 Estonia
4 Finland
5 Germany
6 Ireland
7 Italy
8 Luxemburg
9 Norway
10 Spain
11 Sweden



# Task 7.1 Scale up high ctDNA/liquid biopsies to EU wide implementation



Task lead

Remond Fijneman  
NKI, The Netherlands

## Sub-tasks

- 7.1.1 Implement ctDNA testing for tumor profiling
- 7.1.2 Implement ctDNA testing for treatment response monitoring
- 7.1.3 Pave the regulatory path to implementation



Pilot Liquid Biopsy



Task co-leads

Klaus Pantel & Simon Joosse,  
UKE, Germany



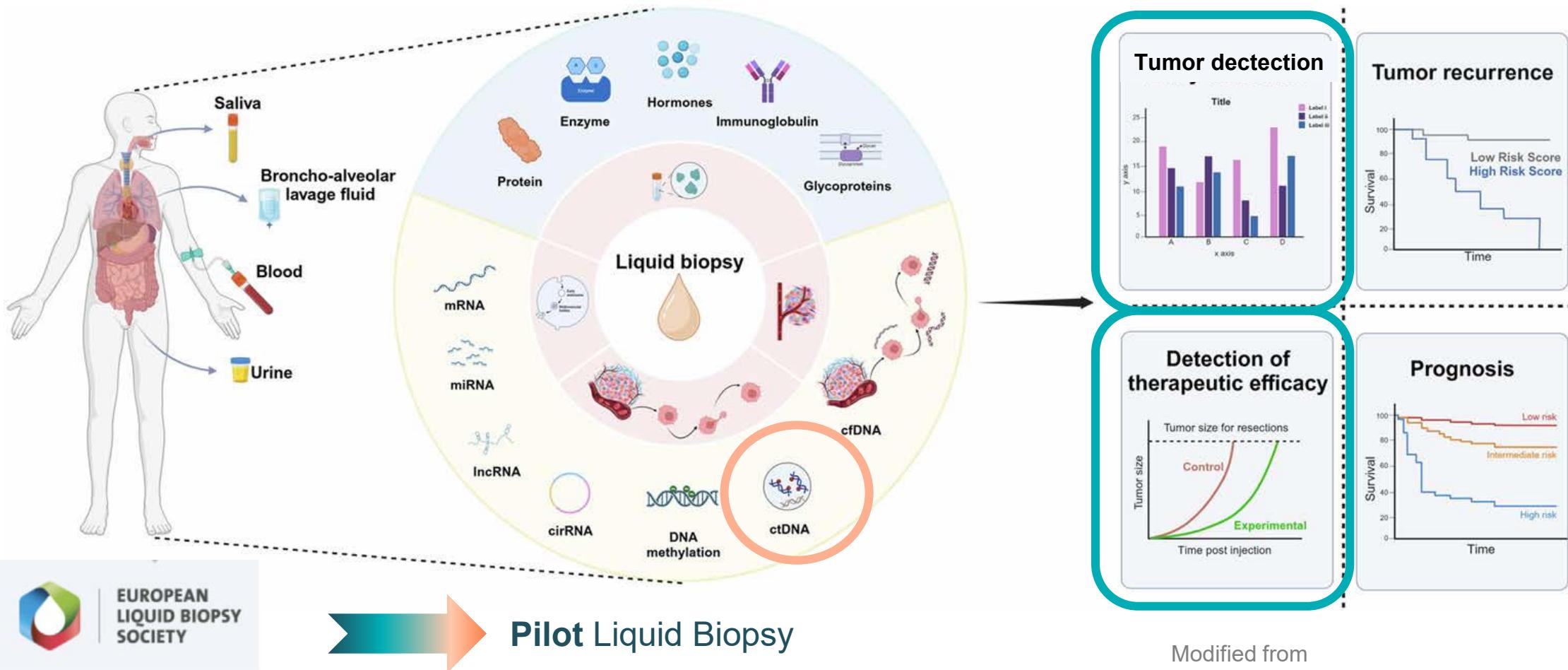
Elena Giordiani (7.1.1)  
Istituti Fisioterapici Ospitalieri - Istituto  
Nazionale Tumori Regina Elena, Italy



Karen-Lise Garm Spindler (7.1.2)  
Aarhus University Hospital, Denmark

Daan van den Broek (7.1.3)  
NKI, The Netherlands

# Task 7.1 Scale up high ctDNA/liquid biopsies to EU wide implementation



## Task 7.2

# Prepare cancer care for adoption of upcoming advanced diagnostics



Task lead

Brinton Seashore-Ludlow  
SciLifeLab, Karolinska Institutet, Sweden



Task co-lead

Pierre Saintigny  
Centre Léon Bérard, France



Tiina Kahre, (7.2.1)  
Tartu University Hospital, Estonia



Carla Bartosch, (7.2.2)  
Portuguese Oncology Institute of  
Porto (IPO Porto), Portugal



Inese Cakstina-Dzerve,  
RSU, Latvia  
(7.2.3)



Iwona Ługowska,  
Maria Skłodowska-Curie National  
Research Institute of Oncology, Poland



Dovile Juozapaitė (7.2.4.)  
Vilnius University Hospital  
Santaros Klinikos, Lithuania



Theodora Katsila (7.2.5)  
National Hellenic Research Foundation  
(NHRF), Greece

## Sub-tasks

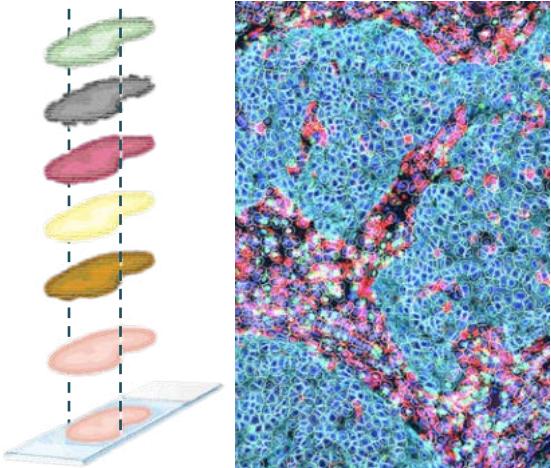
- 7.2.1 Implementation hurdles for advanced genomics
- 7.2.2 Method alignment in Digital pathology
- 7.2.3 Standardized procedures for fPM
- 7.2.4 Identify bottlenecks in sample acquisition and preparation needed for advanced diagnostics
- 7.2.5 Horizon scanning

# Task 7.2 Prepare cancer care for adoption of upcoming advanced diagnostics

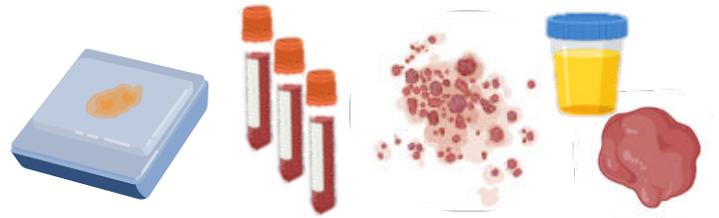


## 7.2.1 advanced genomics

### 7.2.2 digital pathology

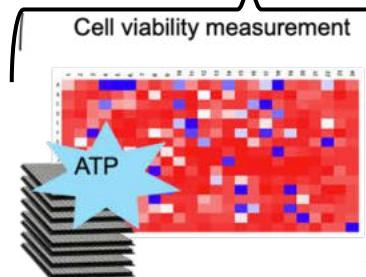


### 7.2.4 Sample acquisition & preparation

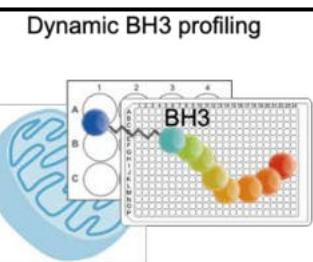


## 7.2.3 functional precision medicine

### **Sf(PM)**

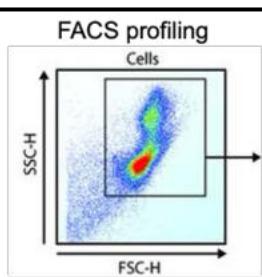


Cell viability measurement



Dynamic BH3 profiling

100-1000's of drugs, 72h



FACS profiling

10-100s of drugs, 24-72h



Image-based assays: Pharmacoscropy

100-1000's of drugs  
Single cell resolution

3D

### 7.2.5 Horizon scanning

# Task 7.3 Diagnostic data provision



Task lead

Aedin Culhane  
UL and UHL, Ireland



Task co-lead

Arto Mannermaa  
University of Eastern Finland,  
Finland



Stephan Ossowski (7.3.1)  
University of Tübingen, Germany



Eivind Hovig (7.3.2)  
Oslo University Hospital, Norway



**Molecular Tumor Board**

# Task 7.3 Diagnostic data provision



1. Patient characteristics
2. Analysis data
3. Patient outcomes



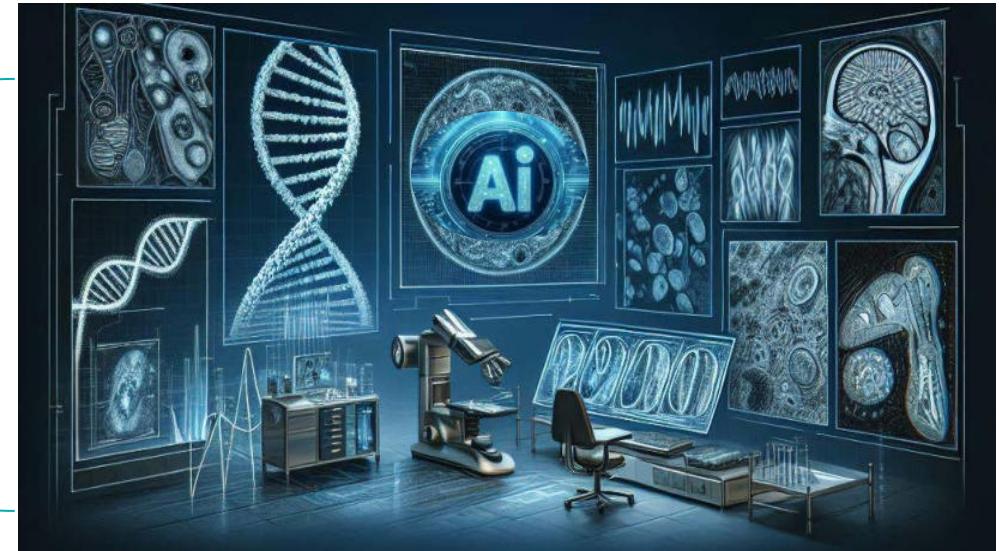
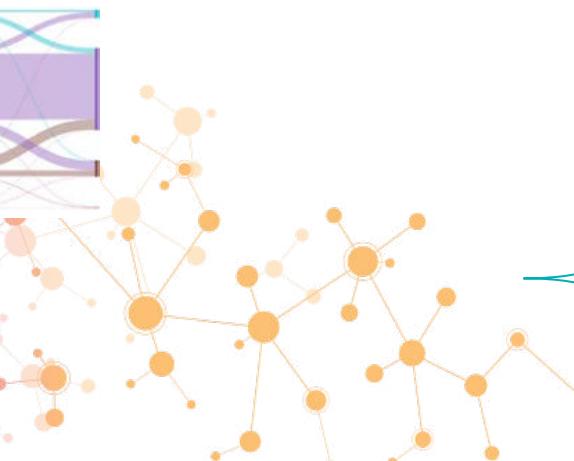
Observational Medical Outcomes Partnership (OMOP) Common Data Model (CDM)



Genomics



FAIR



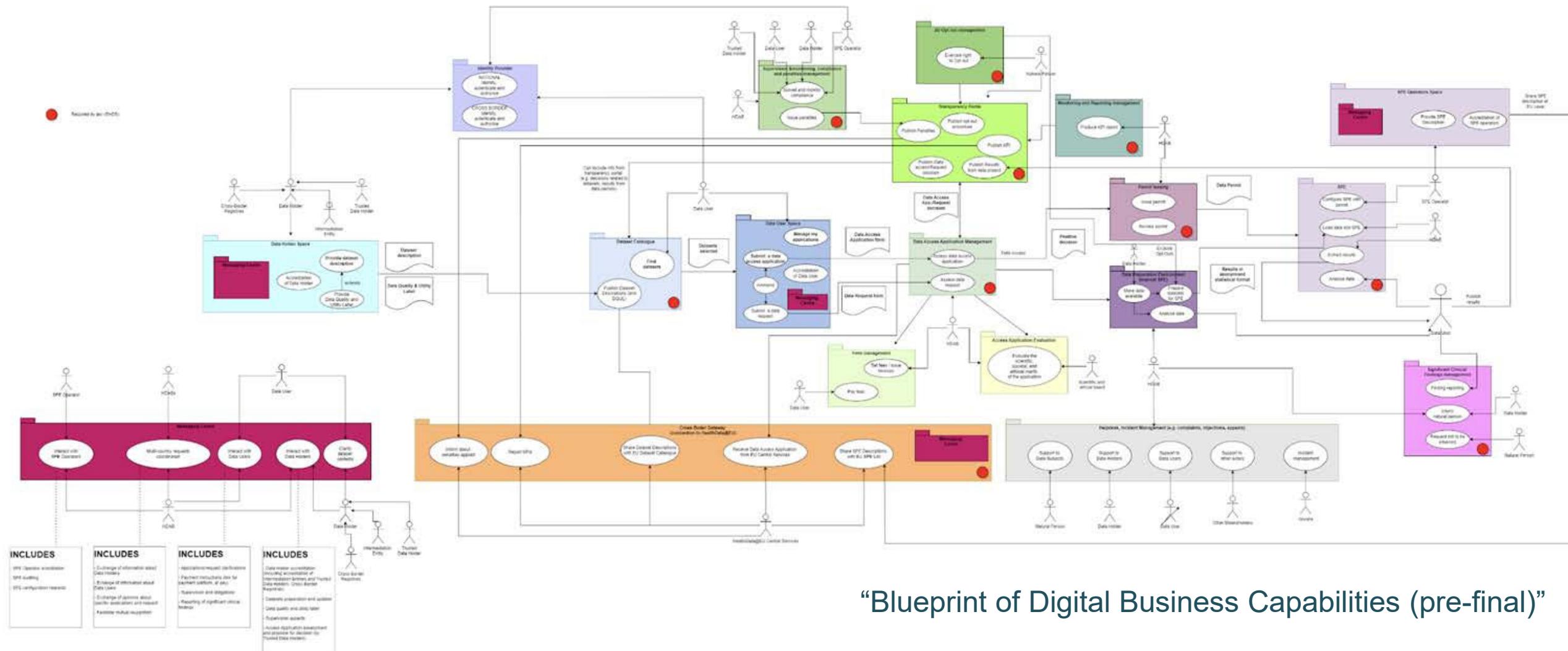
Co-pilot version of a modern diagnostics on molecular and imaging methods

Data access

National Cancer Data Nodes



# EHDS- workflow template for secondary use of health data



## “Blueprint of Digital Business Capabilities (pre-final)”

# Task 7.4 Observational diagnostic testing platform



Task lead

Hege Russnes  
Oslo University Hospital, Norway



Task co-lead

Timon Vandamme  
Antwerp University Hospital, Belgium

## Sub-tasks

7.4.1. RWD based clinical platform for evaluation of diagnostics for reimbursement and implementation



Juan González-García, (7.4.1)  
IACS, Spain

7.4.2. Protocol scoping - testing and validation of upcoming advanced diagnostics



Elisavet Papageorgiou (7.4.2)  
BOCOC, Cyprus



Molecular Tumor Board

# Task 7.4 Observational diagnostic testing platform



## 7.1. ctDNA/ liquid biopsies

## 7.2.1-3/5 Exploratory diagnostic analyses

## 7.2.4 Sample acquisition

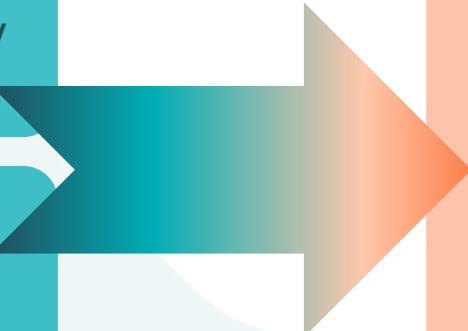


## 7.3 Diagnostic data

**WP8**  
**WP13**

## EXPECTED OUTCOMES & IMPACT

1. Increased availability for ctDNA for profiling and response monitoring across Europe
2. Improved preparedness for novel exploratory diagnostics on high quality samples
3. Closer to real time high quality interoperable evidence from real world multimodal
4. Plan towards a European-wide observational testing platform



*The possibility of the best personalised diagnosis to match treatment for European cancer patients*

# Conclusion

- Availability of molecular and other advanced diagnostics is conditional for personalized cancer medicine
- Momentum around ctDNA/liquid biopsies provides a unique use case to develop a roadmap towards EU wide adoption, implementation and reimbursement of personalized cancer diagnostics
- Real time evidence from combined real-world diagnostic, treatment & outcome data is a critical success factor for personalized cancer medicine

# Any question?

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## WP8

## Treatment

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Kjetil Taskén



# WP8 Treatment



Kjetil Taskén  
OUS, Norway



Live Fagereng  
OUS, Norway



Hans Gelderblom,  
LUMC, the Netherlands

# WP8 Leadership



## WP8.1



Rodrigo Dienstman  
Lead  
VHIO, Spain



Åslaug Helland  
Co-lead  
OUS, Norway



Loic Verlingue  
Lead 8.1.1  
CLB, France



Henk van der Pol  
Lead 8.1.2  
LUMC, Netherlands



Juan Garcia  
Lead 8.1.3  
IACS, Spain

## WP8.2



Damian Rieke  
Lead  
Charité, Germany



Radka Obermannová  
Co-lead  
MMCI, Czech



Célia Dupain  
Lead 8.2.1  
IC, France



Edita Baltruškevičienė  
Lead 8.2.2,  
NCI, Lithuania



Iwona Logowska  
Lead 8.2.3  
MSCI, Poland

## WP8.3



Hans Gelderblom  
Lead  
LUMC, Netherlands



Beatrice Mainoli  
Co-lead  
IPO PORTO, Portugal



Arnaud Bayle  
Lead 8.3.1  
Unicancer, France



Maud Kamal  
Lead 8.3.1  
Unicancer, France



Romain Mignerat  
Lead 8.3.1  
Unicancer, France

## WP8.4



Katriina Jalkanen  
Lead  
HUS, Finland



Tanja Juslin  
Lead  
HUS, Finland



Anni Lepland  
Co-lead  
UT, Estonia



Bettina Ryll  
Lead 8.4.1  
SIR, Sweden



Nuria Kotecki  
Lead 8.4.2  
IJB, Belgium

# Context

*Implementation of Precision Cancer Medicine (PCM), is hampered by lack of data and uncertainty that inhibits inclusion of all potential effective indications on the label and of normal price negotiations leading to reimbursed treatments because “everything” becomes rare in PCM (combination organ specific cancer diagnosis, biomarker and treatment).*

*WP8 will aim to address this bottleneck by creating a framework allowing more extensive data collection to build more evidence to support decision makers (investigators, industry partners, HTA assessors, regulators and payers) in advancing more PCM treatments into standard of care.*

# MISSION & VISION

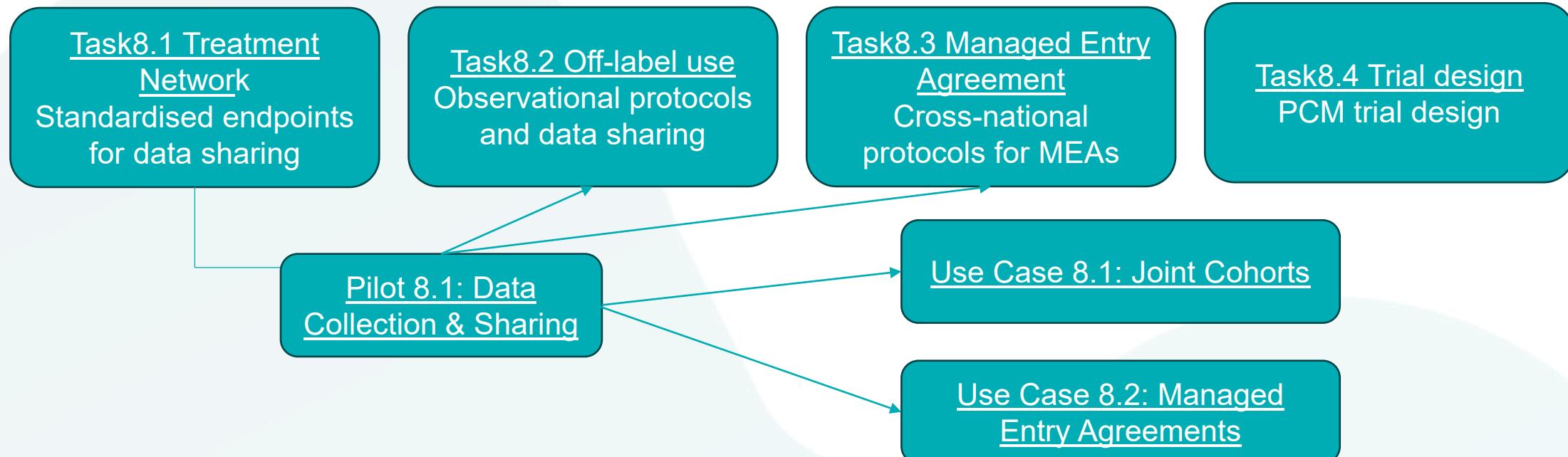
- The vision of WP8 is to create a European evidence-generation system that provides more efficacy data and enables decision-makers to approve and make available more innovative new drugs to cancer patients throughout Europe.
- **OBJECTIVES**
  - Obj. 8.1: Establish a system for systematic evidence generation through a standardised collection of diagnostic and clinical variables
  - Obj. 8.2: Expand access to treatment alternatives for cancer patients
  - Obj. 8.3: Facilitate increased industry investments in Europe

# WORKPLAN

Build on existing successes to facilitate a continuous learning health care system in Europe to address uncertainties faced by different decision makers.

Aim to expand the treatment space for cancer patients in Europe. How?

- Can we facilitate joint cohorts, both industry-led and off-label cohorts?
- Can we increase patient recruitment to clinical trials?
- Can we facilitate joint outcome-based Managed Entry Agreements?



# WORKPLAN



**Task 8.1:** This task aims to establish a European system for collecting and merging clinical outcome data from all patients discussed in Molecular Tumour Boards (MTB).

*Method:* This task will work across projects and with stakeholders to define a data-sharing framework (endpoints, variables, SAP)

**Task 8.2:** Increasing access to targeted treatment requires identification of (all) eligible patients for treatment, both for standard-of-care treatment and experimental treatment (e.g., recruitment to clinical trials) and through pragmatic data collection facilitating implementation.

*Method:* Incorporate comprehensive clinical genomic profiling, new diagnostic modalities and MTBs into standard of care coupled to systems for evidence collection from off-label use. Increase industry investment in clinical trials and marketing authorisations in EU to provide treatment alternatives. Involve industry through workshops, 1:1 meetings (e.g., at ASCO and ESMO). Establish proof-of-concept together with Pilot 8.1 and Use Case 8.2.

**Task 8.3:** Implement strategies to expand access of approved or soon-to-be-approved drugs via Managed Entry Agreements (MEA), with a focus on structured, outcome-based agreements.

*Method:* Expand the treatment space by providing a system for structured, outcome-based Managed Entry Agreements (MEA). Involve payers through EMA scientific advice, workshops, and 1:1 meetings in collaboration with WP13. Develop proof-of-concept with Use Case 8.3.

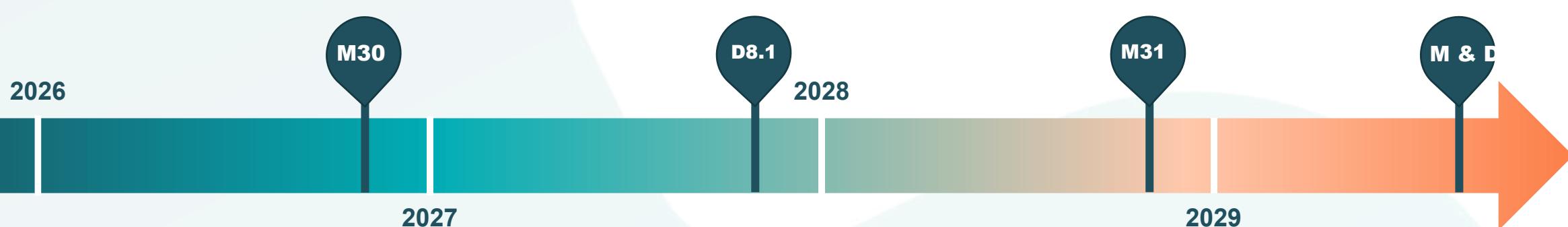
**Task 8.4:** Regulatory development to match clinical trial development and ensure the necessary flexibility in Europe to address clinical questions relevant for precision cancer medicine (PCM).

*Method:* Leverage and clarify existing flexibilities within CTR. Develop EU wide regulatory guidance specific for PCTs. Foster early multistakeholder dialogue and harmonize ethics review.

# WORKPLAN



<b>MILESTONE 30</b>	Core-set of endpoints	M12
<b>DELIVERABLE 8.1</b>	Data Sharing Platform	M24
<b>MILESTONE 31</b>	Data sharing platform (data shared)	M36
<b>DELIVERABLE 8.2</b>	Key industry indicators	M48
<b>MILESTONE 32</b>	First industry sponsored treatment cohort	M48
<b>DELIVERABLE 8.3</b>	Managed Entry Agreement	M48
<b>DELIVERABLE 8.4</b>	Increased treatment acces	M48
<b>MILESTONE 33</b>	Format for managed entry agreement	M48



# PARTICIPANTS

144 participants  
66 institutions  
22 countries



# EXPECTED OUTCOMES & IMPACT

## Expected outcomes:

- A standardised and harmonised protocol for data collection from Molecular Tumour Boards (MTB), including shared inclusion numbers to enable enrolment of patients into clinical trials and cohorts for implementation decisions.
- Similar collection of data from patients that come through MTBs and get off-label treatment outside protocol
- Structured Managed Entry Agreements (MEA) that enable decision-makers to rely on cross-border data collection and analysis as part of the implementation of new treatments.
- Increased industry investment in clinical trials across Europe.

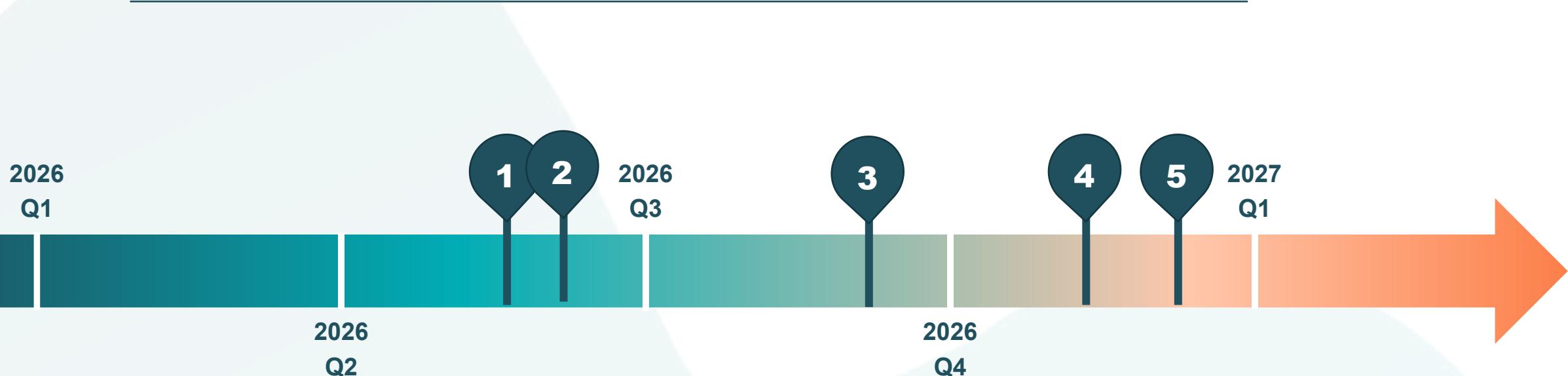
## Key Impacts on Stakeholders

- Cancer patients/citizens: Increased access to treatment.
- Industry: Predictable market access strategies.
- Payers: Predictable access to data and analysis.
- Healthcare professionals & researchers: A learning healthcare system that provides more information on effectiveness and toxicity after implementation.
- Healthcare policymakers: Piloting the use of health data within the European Health Data Space.

# NEXT STEPS

*Next immediate steps and timelines for year 1*

<b>STEP 1</b>	Define endpoints	Date: Q2 2026
<b>STEP 2</b>	Industry involvement at ASCO	Date: June 2026
<b>STEP 3</b>	Industry involvement at ESMO	Date: October 2026
<b>STEP 4</b>	Payer involvement	Date: ... 2026/7
<b>STEP 5</b>	Proof-of-concept	Date: ... 2026/7



# Conclusion

*Provide 3 key messages that the audience should remember about the WP*

1. Message 1 — Clinical trial network across Europe connecting every hospital that operates MTBs exploiting the scale of the European population (>450 million citizens)
2. Message 2 — Increased European competitiveness in attracting trials and with MEAs working across Europe.
3. Message 3 — More data collected and evidence generated to support PCM implementation into Standard of Care (connected to EHDS, robust innovation ecosystem, clear pathway for implementation).

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# Any question?

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# THE JA PCM KICK-OFF MEETING

14-15 January 2026



**Any question?**

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## 16:50 – 17:35 **Session ARM2: Personalised medicine**

Introduction ARM2 lead

Ruggero De Maria, Alleanza Contro il Cancro (IT)

WP7: Diagnosis

Gerrit Meijer (TBC), Stichting Het Nederlands Kanker Instituut

- Antoni van Leeuwenhoek Ziekenhuis (NL)

Paivi Östling, Karolinska Institutet (SE)

WP8: Expanding the treatment space by access under systematic evidence-generation

Kjetil Tasken, Oslo University Hospital (NO)

## 17:35 – 17:45 **Conclusion of the day**

Marc Van den Bulcke, Cancer Centre, Sciensano (BE)

## 17:45 – 19:00 **Networking event**

# NETWORKING EVENT

